Return of Organization Exempt From Income Tax

OMB No. 1545-0047

Open to Public

6

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation)

		of the Tre enue Serv		► The	organization			y of this retu	,	tate repo	rting require	ements		spection		
AF	or th	ne 201	2 calend	ar year, or ta	-	-		-	2, and endi		0 1		6/30, 2	0 ₁₃		
B c	heck if a	pplicable:		of organization TH	E NEW YORK P	UBLIC LIBRAF	RY, ASTOR,	, LENOX AND			D Employe	r identif	fication nun	nber		
V	Addr	ess									13-1887440					
X	chan	ge	Doing Business As Number and street (or P.O. box if mail is not delivered to street address) Room/suite						E Telephor							
_	-	e change		`			Sileet adult		8TH FI		(212) 621-0241					
_	-	l return		FIFTH AVE town, state or cou							(ZIZ)	621-	0241			
_	Term Ame	ninated	l '			ŧ					•		FCO	700	7.00	
_	retur			YORK, NY							G Gross re				,769.	
	pend			e and address					ES & CEC		H(a) Is this a affiliates	?		Yes	X No	
				FIFTH AVE							H(b) Are all a			Yes	No	
		kempt st		501(c)(3)	501(c) () ┥ (ins	ert no.)	4947(a)(1)	or 52				ist. (see instru	ctions)		
				/PL.ORG							H(c) Group e					
				Corporation	Trust	Association	Other		L Year of	of formation	on: 1895	M Stat	e of legal do	omicile:	NY	
Ра	rt I		mmary													
	1	Briefly	/ describe	the organization	on's mission o	r most signific	cant activiti	es:								
e				ON OF THE							LONG					
ane		LEAE	RNING,	ADVANCE 1	KNOWLEDGE	, AND SI	FRENGTH	HEN OUR	COMMUNIT	IES.						
/err																
õ	2		this box		organization c											
Activities & Governance	3	Numb	er of votir	ng members of	the governing	body (Part VI	, line 1a)					3			38.	
	4	Numb	er of inde	pendent voting	members of	the governing) body (Par	t VI, line 1b)				4			37.	
	5	Total	number o	f individuals en	nployed in cal	endar year 20	12 (Part V,	line 2a)				5			<u>,</u> 129.	
Act	6	Total	number o	f volunteers (es	timate if neces	sary)							1,	<u>,926.</u>		
	7a	Total	gross unr	elated business	revenue from	Part VIII, colu	mn (C), lin	e 12				. 7a		767,	,031.	
	b	Net ur	nrelated b	usiness taxable	e income from	Form 990-T, I	line 34 🔒							698,	,087.	
											Prior Yea	r	Cur	rent Ye	ar	
e	8	Contri	butions and grants (Part VIII, line 1h)				2	241,416,992.		250	,022,	451.				
nue	9	Progra	m service revenue (Part VIII, line 2g) COPY FOR PUBLIC INSPECTION				4,509,	3	,935,	,002.						
Revenue	10	Invest	stment income (Part VIII, column (A), lines 3, 4, and 7d)					1	41,533,	63	,877,	,537.				
	11					6d, 8c, 9c, 10	l, 8c, 9c, 10c, and 11e)				7,530,	145.	8	,001,	,422.	
	12									3	394,990,723.		325	,836,	412.	
	13	Grant	s and sim	ilar amounts pa	id (Part IX, col	umn (A), lines	; 1-3)				1,225,	000.	1	,305,	,031.	
	14	Benef	fits paid to or for members (Part IX, column (A), line 4)							C		C		C		
s	15	Salari	es, other compensation, employee benefits (Part IX, column (A), lines 5-10) ssional fundraising fees (Part IX, column (A), line 11e)					1	66,668,	174	174,694,663					
nse	16 a								588,863.			621,92				
xpenses				g expenses (Pa				8,395,48	3.							
Ш	17	Other	expenses	(Part IX, colun	nn (A), lines 11	a-11d, 11f-24	1f-24f)			1	05,270,	114	114,148,9			
	18		l expenses. Add lines 13-17 (must equal Part IX, column (A), line 25)						2	73,752,	290	,583.				
	19	Rever	nue less e	xpenses. Subtr	act line 18 fror	n line 12				1:	21,237,	774.	35	,065,	,829.	
or										Beginn	ing of Curre	nt Year	En	d of Yea	ar	
Net Assets or Fund Balances	20	Total a	assets (Pa	rt X, line 16)						1,3	87,607,	870.	1,508,	459,	036.	
Ass	21			Part X, line 26)						4	29,076,	570.	409	,455,	,555.	
Net	22			und balances. S				 		9.	58,531,	300.	1,099	,003,	481.	
	rt II		gnature													
Un	der pei	nalties o	f perjury, I	declare that I have	e examined this	return, including	g accompar	ying schedules	s and statemen	ts, and to	the best of n	ny know	ledge and b	elief, it i	s true,	
cor	rect, a	nd comp	plete. Decla	ration of preparer	(other than offic	cer) is based on	all information	tion of which p	oreparer has an	y knowled	ige.					
S	ign															
Н	ere		Signature	of officer							Date					
			Type or pr	int name and title												
		Print/	Type prepa	arer's name		Preparer	1 0	11	Date		Check if		PTIN			
Paic		Barh	oara E H	unt, Senior Ta	ax Manager	Da	nsaral-	Hent	5/14/14	4	self- employed] P00	9164	43	
	parer	Eirm's	s name	KPMG		F					EIN J	· _	-556520			
Use	Only		address	0.45 5	PARK AVEN	UE NEW Y	ORK, N	Y 10154-	-0102		Phone no.		2-758-9			
Mav	/ the I			return with the										es	No	
				n Act Notice, s				,							(2012)	
JSA)65 1.0				e e e e e e e e e e e e e e e e e e e		-						. 0		(=)	

Cumulative e-File History 2012							
	FED						
Locator:	3089AZ						
Taxpayer Name:	THE NEW YORK PUBLIC LIBRARY, ASTOR, LENOX AND						
Return Type:	990, 990 & 990T (Corp)						
Submitted Date:	05/14/2014 11:10:59						
Acknowledgement Date:	05/14/2014 11:30:22						
Status:	Accepted						
Submission ID:	13407320141345000012						

(Rev. January 2013)

Department of the Treasury Internal Revenue Service

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File a separate application for each return.

If you are filing for an Automatic 3-Month Extension, complete only Part I and check this box

• If you are filing for an Additional (Not Automatic) 3-Month Extension, complete only Part II (on page 2 of this form).

Do not complete Part II unless you have already been granted an automatic 3-month extension on a previously filed Form 8868.

Electronic filing (e-file). You can electronically file Form 8868 if you need a 3-month automatic extension of time to file (6 months for a corporation required to file Form 990-T), or an additional (not automatic) 3-month extension of time. You can electronically file Form 8868 to request an extension of time to file any of the forms listed in Part I or Part II with the exception of Form 8870. Information Return for Transfers Associated With Certain Personal Benefit Contracts, which must be sent to the IRS in paper format (see instructions). For more details on the electronic filing of this form, visit www.irs.gov/efile and click on e-file for Charities & Nonprofits.

Part I Automatic 3-Month Extension of Time. Only submit original (no copies needed).

A corporation required to file Form 990-T and requesting an automatic 6-month extension - check this box and complete

Part I only All other corporations (including 1120-C filers), partnerships, REMICs, and trusts must use Form 7004 to request an extension of time to file income tax returns Enter filer's identifying number, see instructions

_	Name of exempt organization or other filer, see instructions.	Employer identification number (EIN) or					
Type or	THE NEW YORK PUBLIC LIBRARY, ASTOR, LENOX,						
print	AND TILDEN FOUNDATIONS	13-1887440					
File by the	Number, street, and room or suite no. If a P.O. box, see instructions.	Social security number (SSN)					
due date for							
filing your	188 MADISON AVENUE						
return. See	City, town or post office, state, and ZIP code. For a foreign address, see instructions.						
instructions.							
	NEW YORK,NY 10016						

0 1 Enter the Return code for the return that this application is for (file a separate application for each return)

Application	Return	Application	Return
Is For	Code	Is For	Code
Form 990 or Form 990-EZ	01	Form 990-T (corporation)	07
Form 990-BL	02	Form 1041-A	08
Form 4720- (individual)	03	Form 4720	09
Form 990-PF	04	Form 5227	10
Form 990-T (sec. 401(a) or 408(a) trust)	05	Form 6069	11
Form 990-T (trust other than above)	06	Form 8870	12

Г	Felephone No. ► 212-592-7423 FAX No. ►		
• It	the organization does not have an office or place of business in the United States, check this box		▶
• It	this is for a Group Return, enter the organization's four digit Group Exemption Number (GEN)		. If this is
for	the whole group, check this box ► If it is for part of the group, check this box ►		and attach
	t with the names and EINs of all members the extension is for.		
1	I request an automatic 3-month (6 months for a corporation required to file Form 990-T) extension of time		
	until 02/17 , 20 14 , to file the exempt organization return for the organization named at	ove	e. The extension is
	for the organization's return for:		
	► calendar year 20 or		
	• x tax year beginning $07/01$, 20 12, and ending $06/30$,	20	13 .
		-	
2	If the tax year entered in line 1 is for less than 12 months, check reason: Initial return Final return	ı	
	Change in accounting period		
3a	If this application is for Form 990-BL, 990-PF, 990-T, 4720, or 6069, enter the tentative tax, less any		
	nonrefundable credits. See instructions.	3a	\$
b	If this application is for Form 990-PF, 990-T, 4720, or 6069, enter any refundable credits and		
	estimated tax payments made. Include any prior year overpayment allowed as a credit.	3b	\$
с	Balance due. Subtract line 3b from line 3a. Include your payment with this form, if required, by using EFTPS		
	(Electronic Federal Tax Payment System). See instructions.	3c	\$
Cau	tion. If you are going to make an electronic fund withdrawal with this Form 8868, see Form 8453-EO and Form 8879-EO for		,
	Privacy Act and Paperwork Reduction Act Notice, see Instructions.	· ·	n 8868 (Rev. 1-2013)

Page 2 Х

• If you are filing for an Additional (Not Automatic) 3-Month Extension, complete only Part II and check this box..... ► Note. Only complete Part II if you have already been granted an automatic 3-month extension on a previously filed Form 8868. • If you are filing for an Automatic 3-Month Extension, complete only Part I (on page 1).

Part	Additional (Not Automatic) 3-Month	Extension	of Time. Only file the or	iginal (no copies needed).				
		Enter filer's identifying number, see						
	Name of exempt organization or other filer, see	e instructions.		Employer identification number (=IN) or			
Туре	or							
print	THE NEW YORK PUBLIC LIBRARY, ASTOR,	LENOX AND	TILDEN FOUNDATIONS	13-1887440				
- 	Number, street, and room or suite no. If a P.O.	box, see instru	ctions.	Social security number (SSN)				
File by t due dat								
filing yo		For a foreign ac	dress, see instructions.					
return. S instructi		NEW YORK, NY 10016						
Enter	the Return code for the return that this application	on is for (file	a separate application for e	each return)	. 0 1			
Appli	cation	Return	Application		Return			
Is Fo		Code	Is For		Code			
Form	990 or Form 990-EZ	01						
	990-BL	02	Form 1041-A		08			
	4720 (individual)	03	Form 4720 (other than i	individual)	09			
	990-PF	04	Form 5227		10			
	990-T (sec. 401(a) or 408(a) trust)	05	Form 6069	11				
	990-T (trust other than above)	06	Form 8870	12				
	Do not complete Part II if you were not alread	ly granted a	n automatic 3-month exte	ension on a previously filed For	m 8868.			
	books are in the care of JANKIE BEHARF							
	ephone No. ► 212-592-7423		Fax No. 🕨	•				
	e organization does not have an office or place	of business i	n the United States, check	this box	▶□			
	is is for a Group Return, enter the organization's							
for the	whole group, check this box ▶	. If it is for p	art of the group, check this	s box▶ and at	tach a			
	h the names and EINs of all members the extens		0 17					
	request an additional 3-month extension of time)	, 20 14 .				
	For calendar year, or other tax year begi				20 13			
6 I	f the tax year entered in line 5 is for less than 12	months che	ck reason: Initial r	eturn Final return				
• •	Change in accounting period	,						
7 5	State in detail why you need the extension INFC	RMATION	NECESSARY TO PREI	PARE A COMPLETE AND				
	ACCURATE RETURN IS NOT YET AVAI							
-								
-		-						
8a	f this application is for Forms 990-BL, 990-PF,	990-T. 472	0, or 6069, enter the te	ntative tax, less any				
	nonrefundable credits. See instructions.	. ,	. ,	8a \$				
	f this application is for Forms 990-PF, 990	-T, 4720. o	r 6069, enter anv refu					
	estimated tax payments made. Include any							
	mount paid previously with Form 8868.			8b \$				
-	Balance Due, Subtract line 8b from line 8a, Include your payment with this form, if required by using FETPS							

Subtract line 8b from line 8a. Include your payment with this form, if re (Electronic Federal Tax Payment System). See instructions.

Signature and Verification must be completed for Part II only.

Under penalties of perjury, I declare that I have examined this form, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete, and that I am authorized to prepare this form.

Signature 🕨

Jansans Hent

Title ▶ Senior Tax Manager Date ► 2/13/14 KPMG LLP

Form 8868 (Rev. 1-2014)

8c \$

THE NEW YORK PUBLIC LIBRARY, ASTOR, LENOX AND 13-1887440

_	n 990 (2012) Page
Pa	Int III Statement of Program Service Accomplishments
	Check if Schedule O contains a response to any question in this Part III
	Briefly describe the organization's mission:
	THE MISSION OF THE NEW YORK PUBLIC LIBRARY IS TO INSPIRE LIFELONG
	LEARNING, ADVANCE KNOWLEDGE, AND STRENGTHEN OUR COMMUNITIES.
	Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-EZ? Yes X M If "Yes," describe these new services on Schedule O.
;	Did the organization cease conducting, or make significant changes in how it conducts, any program Services?
1	Describe the organization's program service accomplishments for each of its three largest program services, as measured expenses. Section $501(c)(3)$ and $501(c)(4)$ organizations are required to report the amount of grants and allocations to othe the total expenses, and revenue, if any, for each program service reported.
a	(Code:) (Expenses \$ including grants of \$) (Revenue \$) THE BRANCH LIBRARIES - THE SERVICES OF THE 86 BRANCH LIBRARIES
	EXTEND FAR BEYOND THE TRADITIONAL LENDING ROLE USUALLY ASSOCIATED
	WITH NEIGHBORHOOD LIBRARIES, TO PROVIDE VITAL OUTREACH SERVICES
	AND PROGRAMS TO SCHOOLS, NURSING HOMES, HOSPITALS, SHELTERS AND
	PRISONS, AND TO THE BLIND AND PHYSICALLY HANDICAPPED, INCLUDING
	BOOK-BY-MAIL DELIVERIES TO THE HOMEBOUND. FOR MORE INFORMATION,
	SEE SCHEDULE O.
4h	(Code:) (Expenses \$ 103,364,194. including grants of \$ 1,305,031.) (Revenue \$ 2,002,660.)
	THE RESEARCH LIBRARIES - DURING FISCAL 2013, THE FOUR RESEARCH
	LIBRARIES - THE STEPHEN A. SCHWARZMAN BUILDING; THE SCIENCE,
	INDUSTRY AND BUSINESS LIBRARY; THE SCHOMBURG CENTER FOR RESEARCH
	IN BLACK CULTURE; AND THE LIBRARY FOR PERFORMING ARTS - HAD 3.5
	MILLION ON-SITE USERS. LIBRARY STAFF RESPONDED TO 205,246
	REFERENCE INQUIRIES. OF 45.0 MILLION COLLECTION ITEMS,
	APPROXIMATELY 16.6 MILLION ARE BOOKS AND BOOK-LIKE MATERIALS, AND
	THE REMAINDER CONSISTS OF ITEMS SUCH AS AUDIO RECORDINGS, FILMS,
	MAPS, SHEET MUSIC, PRINTS, AND CLIPPINGS. FOR MORE INFORMATION,
	SEE SCHEDULE O.
4c	(Code:) (Expenses \$including grants of \$) (Revenue \$)
ld	Other program services (Describe in Schedule O.)
	(Expenses \$ including grants of \$) (Revenue \$)
	Total program service expenses ► 248,018,285.
SA 20 2	.000 Form 990 (20

3089AZ 2231 5/19/2014 8:45:14 AM V 12-7.12

	90 (2012)		F	Page 3
Part	V Checklist of Required Schedules			
			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes,"			
	complete Schedule A	1	X	
2	Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)?	2	Х	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to			
	candidates for public office? If "Yes," complete Schedule C, Part I	3		X
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h)			
	election in effect during the tax year? If "Yes," complete Schedule C, Part II.	4	Х	
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues,			
	assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C,			
	Part III	5		X
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors			
	have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If			
	"Yes," complete Schedule D, Part I	6		X
7	Did the organization receive or hold a conservation easement, including easements to preserve open space,			
	the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		X
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes,"			
	complete Schedule D, Part III	8	Х	
9	Did the organization report an amount in Part X, line 21, for escrow or custodial account liability; serve as a			
	custodian for amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or			
	debt negotiation services? If "Yes," complete Schedule D, Part IV	9		X
10	Did the organization, directly or through a related organization, hold assets in temporarily restricted			
	endowments, permanent endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V	10	X	
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI,			
	VII, VIII, IX, or X as applicable.			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes,"			
	complete Schedule D, Part VI	11a	X	
b	Did the organization report an amount for investments-other securities in Part X, line 12 that is 5% or more			
	of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b	Х	
С	Did the organization report an amount for investments-program related in Part X, line 13 that is 5% or more			
	of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c		X
d	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets			
	reported in Part X, line 16? If "Yes," complete Schedule D, Part IX	11d		X
	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e	X	
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses			
	the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X	11f	Х	
12 a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes,"			
	complete Schedule D, Parts XI and XII	12a	Х	
b	Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if			
	the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b		
13	Is the organization a school described in section 170(b)(1)(A)(ii)? <i>If "Yes," complete Schedule E</i>	13		X
	Did the organization maintain an office, employees, or agents outside of the United States?	14a		X
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking,			
	fundraising, business, investment, and program service activities outside the United States, or aggregate		37	
4-	foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV.	14b	X	
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or assistance to any	4.5		37
4.0	organization or entity located outside the United States? If "Yes," complete Schedule F, Parts II and IV	15		X
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or assistance	40		v
4-	to individuals located outside the United States? If "Yes," complete Schedule F, Parts III and IV	16		X
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services	4-	v	
40	on Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I (see instructions)	17	X	
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on	4.0	v	
40	Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II	18	X	
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a?	4.0		v
	If "Yes," complete Schedule G, Part III	19		
	Did the organization operate one or more hospital facilities? <i>If "Yes," complete Schedule H</i>	20a 20b		X
p	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	∣∠up∣		

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	990 (2012)		F	Page 4
Par	IV Checklist of Required Schedules (continued)			
			Yes	No
21	Did the organization report more than \$5,000 of grants and other assistance to any government or organization			
	in the United States on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21		X
22	Did the organization report more than \$5,000 of grants and other assistance to individuals in the United States			
	on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22	X	
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the			
	organization's current and former officers, directors, trustees, key employees, and highest compensated			
	employees? If "Yes," complete Schedule J	23	Х	
24 a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than			
	\$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b			
	through 24d and complete Schedule K. If "No," go to line 25	24a		Х
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
С	Did the organization maintain an escrow account other than a refunding escrow at any time during the year			
	to defease any tax-exempt bonds?	24c		
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		
25 a	Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction			
	with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		Х
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior			
	year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ?			
	If "Yes," complete Schedule L, Part I.	25b		Х
26	Was a loan to or by a current or former officer, director, trustee, key employee, highly compensated employee, or			
	disqualified person outstanding as of the end of the organization's tax year? If "Yes," complete Schedule L, Part II.	26		Х
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee,			
	substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled			
	entity or family member of any of these persons? If "Yes," complete Schedule L, Part III	27		х
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L,			
20	Part IV instructions for applicable filing thresholds, conditions, and exceptions):			
•	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28a		Х
a k	A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete	200		
b		28b		Х
_	Schedule L, Part IV	200		Λ
С	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof)	200	Х	
~~	was an officer, director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV	28c	X	
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29	A	
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified		37	
	conservation contributions? If "Yes," complete Schedule M	30	X	
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N,			
	Part I	31		X
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes,"			
	complete Schedule N, Part II.	32		X
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations			
	sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I	33		X
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III,			
	or IV, and Part V, line 1	34	X	
35 a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a		Х
b	If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a			
	controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b		
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable			
	related organization? If "Yes," complete Schedule R, Part V, line 2	36		Х
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization			
	and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R,			
	Part VI	37		Х
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and			
	19? Note. All Form 990 filers are required to complete Schedule O	38	Х	

Form 990 (2012)

Page 5

	V Statements Regarding Other IRS Filings and Tax Compliance Check if Schedule O contains a response to any question in this Part V	<u> </u>	<u> </u>	
			Yes	No
	Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable 1a 614	-		
	Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable	{		
	Did the organization comply with backup withholding rules for reportable payments to vendors and	10	X	
	reportable gaming (gambling) winnings to prize winners? Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax	1c		
	Statements, filed for the calendar year ending with or within the year covered by this return 2a 3, 129			
	If at least one is reported on line 2a, did the organization file all required federal employment tax returns?	2b	Х	
	Note. If the sum of lines 1a and 2a is greater than 250, you may be required to <i>e-file</i> (see instructions)			
	Did the organization have unrelated business gross income of \$1,000 or more during the year?	3a	Х	
b	If "Yes," has it filed a Form 990-T for this year? If "No," provide an explanation in Schedule O	3b	X	
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority			
	over, a financial account in a foreign country (such as a bank account, securities account, or other financial			
	account)?	4a		X
	If "Yes," enter the name of the foreign country:			
	See instructions for filing requirements for Form TD F 90-22.1, Report of Foreign Bank and Financial Accounts.	E a		v
	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a 5b		X X
	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction? If "Yes" to line 5a or 5b, did the organization file Form 8886-T?	50 5c		
	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the			
	organization solicit any contributions that were not tax deductible as charitable contributions?	6a		x
	If "Yes," did the organization include with every solicitation an express statement that such contributions or			
	gifts were not tax deductible?	6b		
	Organizations that may receive deductible contributions under section 170(c).			
а	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods			
	and services provided to the payor?	7a	X	
	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b	X	
	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was	_		37
	required to file Form 8282?	7c		X
	If "Yes," indicate the number of Forms 8282 filed during the year Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7e		X
	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	76 7f		X
	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?	7g		
-	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?	7h		
	Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting			
	organizations. Did the supporting organization, or a donor advised fund maintained by a sponsoring			
	organization, have excess business holdings at any time during the year?	8		
	Sponsoring organizations maintaining donor advised funds.			
	Did the organization make any taxable distributions under section 4966?	9a		
	Did the organization make a distribution to a donor, donor advisor, or related person?	9b		
	Section 501(c)(7) organizations. Enter: Initiation fees and capital contributions included on Part VIII. line 12			
	Initiation fees and capital contributions included on Part VIII, line 1210aGross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities10b	1		
	Section 501(c)(12) organizations. Enter:			
	Gross income from members or shareholders 11a			
	Gross income from other sources (Do not net amounts due or paid to other sources	1		
	against amounts due or received from them.)			
	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a		
b	If "Yes," enter the amount of tax-exempt interest received or accrued during the year 12b			
	Section 501(c)(29) qualified nonprofit health insurance issuers.			
	Is the organization licensed to issue qualified health plans in more than one state?	13a		<u> </u>
	Note. See the instructions for additional information the organization must report on Schedule O.			
	Enter the amount of reserves the organization is required to maintain by the states in which			
	the organization is licensed to issue qualified health plans	-		
с	Enter the amount of reserves on hand	142		x
с 14а		14a 14b		X

Form	990	(201	2)

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Form 9	990 (2012) THE NEW YORK PUBLIC LIBRARY, ASTOR, LENOX AND 13-1887	440		Page 6
Part	VI Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below,			"No'
	response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See in			
	Check if Schedule O contains a response to any question in this Part VI	• • •	• •	Х
Sect	tion A. Governing Body and Management			
			Yes	No
1a	Enter the number of voting members of the governing body at the end of the tax year.			
	If there are material differences in voting rights among members of the governing body, or if the governing			
	body delegated broad authority to an executive committee or similar committee, explain in Schedule O.			
b	Enter the number of voting members included in line 1a, above, who are independent 1b 37			
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with			
	any other officer, director, trustee, or key employee?	2	X	
3	Did the organization delegate control over management duties customarily performed by or under the direct			
	supervision of officers, directors, or trustees, or key employees to a management company or other person?	3		X
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	4	Х	
5	Did the organization become aware during the year of a significant diversion of the organization's assets?	5		Х
6	Did the organization have members or stockholders?	6		Х
7a	Did the organization have members, stockholders, or other persons who had the power to elect or appoint			37
	one or more members of the governing body?	7a		Х
b	Are any governance decisions of the organization reserved to (or subject to approval by) members,			v
	stockholders, or persons other than the governing body?	7b		X
8	Did the organization contemporaneously document the meetings held or written actions undertaken during			
	the year by the following:	•	v	
а	The governing body?	8a	X X	
b	Each committee with authority to act on behalf of the governing body?	8b	Λ	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? <i>If "Yes," provide the names and addresses in Schedule O</i>	9		х
Secti	ion B. Policies (This Section B requests information about policies not required by the Internal Revenue	Code	· ·	
			Yes	No
10a	Did the organization have local chapters, branches, or affiliates?	10a		Х
b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters,			
~				
2	affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?	10b	37	
	affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? .	10b 11a	X	
	affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? . Describe in Schedule O the process, if any, used by the organization to review this Form 990.	11a		
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11a b 12a b c 13 14	affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?Describe in Schedule O the process, if any, used by the organization to review this Form 990.Did the organization have a written conflict of interest policy? <i>If "No," go to line 13</i> Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?Did the organization regularly and consistently monitor and enforce compliance with the policy? <i>If "Yes,"</i> <i>describe in Schedule O how this was done</i> Did the organization have a written whistleblower policy?Did the organization have a written document retention and destruction policy?	11a 12a 12b 12c	x x x	
11a b 12a b c	affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?Describe in Schedule O the process, if any, used by the organization to review this Form 990.Did the organization have a written conflict of interest policy? If "No," go to line 13Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was doneDid the organization have a written whistleblower policy?Did the organization have a written of the policy?Did the organization have a written whistleblower policy?Did the organization have a written document retention and destruction policy?Did the process for determining compensation of the following persons include a review and approval by	11a 12a 12b 12c 13	X X X X X	
11a b 12a b c 13 14	affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? Describe in Schedule O the process, if any, used by the organization to review this Form 990. Did the organization have a written conflict of interest policy? If "No," go to line 13 Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done Did the organization have a written whistleblower policy? Did the organization have a written document retention and destruction policy? Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?	11a 12a 12b 12c 13 14	X X X X X	
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11a b 12a c 13 14 15 a b 16a	affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? Describe in Schedule O the process, if any, used by the organization to review this Form 990. Did the organization have a written conflict of interest policy? If "No," go to line 13 Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done Did the organization have a written whistleblower policy? Did the organization have a written document retention and destruction policy? Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? The organization's CEO, Executive Director, or top management official Other officers or key employees of the organization If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions). Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?	11a 12a 12b 12c 13 14 15a	x x x x x x x x	x
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11a b 12a c 13 14 15 a b 16a	affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? Describe in Schedule O the process, if any, used by the organization to review this Form 990. Did the organization have a written conflict of interest policy? If "No," go to line 13 Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done Did the organization have a written whistleblower policy? Did the organization have a written document retention and destruction policy? Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? The organization's CEO, Executive Director, or top management official Other officers or key employees of the organization If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions). Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year? If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable f	11a 12a 12b 12c 13 14 15a 15b 16a	x x x x x x x x	X
11a b 12a c 13 14 15 a b 16a b	affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? Describe in Schedule O the process, if any, used by the organization to review this Form 990. Did the organization have a written conflict of interest policy? If "No," go to line 13 Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done Did the organization have a written whistleblower policy? Did the organization have a written document retention and destruction policy? Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? The organization's CEO, Executive Director, or top management official Other officers or key employees of the organization If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions). Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year? If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its	11a 12a 12b 12c 13 14 15a 15b 16a	x x x x x x x x	x
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11a b 12a c 13 14 15 a b 16a b <u>Sect</u> 17	affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? Describe in Schedule O the process, if any, used by the organization to review this Form 990. Did the organization have a written conflict of interest policy? <i>If "No," go to line 13</i>	11a 12a 12b 12c 13 14 15a 15b 16a 16b	X X X X X X X	
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20 State the name, physical address, and telephone number of the person who possesses the books and records of the organization: ▶ JEFFREY ROTH, VP FIN & STRAT INITIATIV 445 FIFTH AVENUE NEW YORK, NY 10016 212-621-0241 JSA

Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response to any question in this Part VII

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.

• List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.

List all of the organization's current key employees, if any. See instructions for definition of "key employee."

• List the organization's five **current** highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.

• List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.

• List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

List persons in the following order: individual trustees or directors; institutional trustees; officers; key employees; highest compensated employees; and former such persons.

___ Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.

Name and Tile Average how filts (do not check more than one week lite same organization (week lite same organization betwork betwork betw			(C)								
Instrume hours per week (unity) box. unless person is both as officer and a direct/frustee) compensation from oganization (W-2/1099-MISC) amount of compensation (W-2/1099-MISC) amount of compensation (W-2/1099-MISC) (11) JOHN H BANKS III 1.00 x 0 0 0 0 (21) TRUSTEE 2.00 x 0 0 0 0 0 (3) SAMUEL C BUTLER 2.00 x 0 0 0 0 0 (5) FEB 3.00 x 0 0 0 0 0 0 (6) ROBERT CHESLER 3.00 x 0 0 0 0 0 0 (6) ROBERT CHESLER 1.00 x 0 0 0 0 0 (6) ROBERT CHESLER 3.00 x 0 0 0 0 0 (7) GORDON J DAVIS 1.00 x 0 0 0 0 0 (6) ROBERT CHESLER 1.00 x 0 0 0 0 0 (7) GORDON J DAVIS 1.00 x 0 0 0									(D)		
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(1) JOHN H BANKS III 1.00 x 0 0 0 TRUSTEE x 0 0 0 0 0 (2) TIMOTHY BARAKETT 2.00 x 0 0 0 0 TRUSTEE - ENDED 11/12 x 0 0 0 0 0 (4) SILA M CALDERON 3.00 x 0 0 0 0 TRUSTEE SAUDE CHESLER 3.00 0 0 0 0 (5) EVAN ROBERT CHESLER 3.00 x 0 0 0 0 0 TRUSTEE x 0 0 0 0 0 0 0 (6) ROBERT CHESLER 3.00 x 0 0 0 0 0 TRUSTEE x 0 0 0 0 0 0 0 (6) ROBERT DARNTON 1.00 x 0 0 0 0 0 TRUSTEE x 0 0 0 0 0 0 0 0 0 <t< td=""><td></td><td></td><td>stee</td><td>uste</td><td></td><td></td><td>ensa</td><td></td><td></td><td></td><td></td></t<>			stee	uste			ensa				
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(9) HRH PRINCESS FIRYAL1.00X000TRUSTEEX00000(10) HENRY LOUIS GATES, JR1.00X000TRUSTEEX0000(11) WILLIAM GRAY2.00X000TRUSTEEX0000TRUSTEEX0000TRUSTEEX0000TRUSTEEX000		+	x						0	0	0
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(10) HENRY LOUIS GATES, JR1.00X00TRUSTEEX000(11) WILLIAM GRAY2.00			x						0	0	0
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TRUSTEEX000(12) LOUISE L GRUNWALD1.00X000TRUSTEEX0000	*-*	+	x						0	0	0
(12) LOUISE L GRUNWALD 1.00 0 0 TRUSTEE X 0 0 0	(11)WILLIAM GRAY	2.00									
TRUSTEE X 0 0 0	TRUSTEE		x						0	0	0
	(12)LOUISE L GRUNWALD	1.00									
	TRUSTEE		Х						0	0	0
	(13) JOHN B HESS	1.00									
TRUSTEE X 0 0 0	TRUSTEE		Х						0	0	0
(14) MAHNAZ ISPAHANI BARTOS 5.00	1 - <i>1</i>	5.00									
TRUSTEE X 0 </td <td>TRUSTEE</td> <td></td> <td>Х</td> <td></td> <td></td> <td></td> <td></td> <td></td> <td>0</td> <td>0</td> <td></td>	TRUSTEE		Х						0	0	

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Page 8

(A)	(B)			(0	C)			(D)	(E)	(F)
Name and title	Average hours per week (list any hours for related organizations below dotted line)	box,	unles	Pos heck ss pe	ition more erson	e than c is both or/trust employee	an	Reportable compensation from the organization (W-2/1099-MISC)	Reportable compensation from related organizations (W-2/1099-MISC)	Estimated amount of other compensation from the organization and related organizations
5) ROBERT LIBERMAN	5.00					<u>u</u>				
TRUSTEE	-+	x						0	0	
L6) SCOTT D MALKIN	5.00									
TRUSTEE		X						0	0	
7) VICTOR MARRERO	2.00									
TRUSTEE		X						0	0	
8) CATHERINE C MARRON	1.00									
TRUSTEE	1	X						0	0	
9) ANTHONY W MARX	40.00									
TRUSTEE, PRESIDENT AND CEO		Х		Х				711,650.	0	69,55
20) HAROLD W MCGRAW III	1.00									
TRUSTEE		Х						0	0	
21) RAYMOND J MCGUIRE	1.00									
TRUSTEE		Х						0	0	
22) LEIGH M MILLER	1.00									
EX OFFICIO TRUSTEE		Х						0	0	
23) ABBY S MILSTEIN	2.00	-								
TRUSTEE		Х						0	0	
24) SUSAN B MOORE MORGENTHAU	4.00	-								
TRUSTEE		Х						0	0	
25) JESSYE NORMAN	2.00	-								
TRUSTEE		Х						0	0	
1b Sub-total								0	0	
c Total from continuation sheets to Part VII,	-				• •			5,599,143.	0	1,259,44
d Total (add lines 1b and 1c)								5,599,143.	0	1,259,44

3	Did the organization list any former officer, director, or trustee, key employee, or highest compensated employee on line 1a? If "Yes," complete Schedule J for such individual	3
4	For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such individual.	4
F	Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual	4
	for services rendered to the organization? If "Yes," complete Schedule J for such person	5

Section B. Independent Contractors

1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

(A) Name and business address	(B) Description of services	(C) Compensation
ATTACHMENT 2		
2 Total number of independent contractors (including but not limited to those more than \$100,000 in compensation from the organization ► 67		
JSA 2E1055 3.000		Form 990 (2012)

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(A) Name and title	(B) Average hours per week (list any hours for	box, office	unles	ss pe d a d	ition more rson	e than c is both or/trust	an ee)	(D) Reportable compensation from the	(E) Reportable compensation from related organizations	(F) Estimated amount of other compensation
	related organizations below dotted line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	organization (W-2/1099-MISC)	(W-2/1099-MISC)	from the organization and related organizations
26) RICHARD L PLEPLER	1.00									
TRUSTEE		Х						C	0	
7) KATHARINE J RAYNER TRUSTEE	1.00	x						C	0	
28) DAVID REMNICK	1.00									
TRUSTEE		Х						0	0	
29) PETER RIDER EX OFFICIO TRUSTEE	1.00	X						C	0	
30) ELIZABETH ROHATYN	1.00									
FOUNDATION TRUSTEE		x						0	0	
31) MARSHALL ROSE	7.00									
FOUNDATION TRUSTEE		Х						0	0	
2) NEIL L RUDENSTINE FOUNDATION TRUSTEE	4.00	X						C	0	
33) ERIC S SCHWARTZ	1.00									
TRUSTEE - ENDED 11/12	-+	Х						0	0	
34) STEPHEN A SCHWARZMAN	2.00									
TRUSTEE	-+	x						0	0	
35) DINAKAR SINGH	1.00									
TRUSTEE		x						0	0	
36) LAURA J SLOATE	2.00									
TRUSTEE - ENDED 11/12		x						C	0	
1b Sub-total							►			
c Total from continuation sheets to Part VII, d Total (add lines 1b and 1c)	-				•••	· · ·				
 Total number of individuals (including but no reportable compensation from the organization 	t limited to t		liste				o re	eceived more than	\$100,000 of	

	employee on line 1a? If "Yes," complete Schedule J for such individual
	For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such individual.
5	Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? If "Yes," complete Schedule J for such person

Section B. Independent Contractors

1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

(A) Name and business address	(B) Description of services	(C) Compensation
Total number of independent contractors (including but not limited to thos more than \$100,000 in compensation from the organization		

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Part VII Section A. Officers, Directors, Tru (A)	(B)	^		(0				(D)	(E)	(F)
Name and title	Average hours per week (list any hours for related	box,	unles er and	Pos heck ss pe d a d	ition more rson irect	e than c is both or/trust	an ee)	Reportable compensation from the organization	Reportable compensation from related organizations (W-2/1099-MISC)	Estimated amount of other compensation from the
	organizations below dotted line)	or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	(W-2/1099-MISC)		organization and related organizations
37) GAYFRYD STEINBERG	10.00									
TRUSTEE		Х						0	0	
38) JOSHUA L STEINER	2.00	-								
TRUSTEE		X						0	0	
39) JAMES S TISCH	2.00	-								
TRUSTEE		Х						0	0	
40) MARJORIE B TIVEN	3.00	-								
EX OFFICIO TRUSTEE		X						0	0	
41) LUIS A UBINAS TRUSTEE	3.00	x						0	0	
42) EDGAR WACHENHEIM III FOUNDATION TRUSTEE	2.00	x						0	0	
43) JANE ABOYOUN CHIEF TECHNOLOGY OFFICER	35.00			x				273,513.	0	74,836
44) JACQUELINE F BAUSCH VP, DEP GEN COUNSEL & ASST SEC	35.00			x				245,268.	0	80,293
45) TODD M CORBIN	35.00									
CHIEF INVESTMENT OFFICER				Х				634,815.	0	63,568
46) ANNE L CORISTON	35.00									
VP FOR PUBLIC SERVICE				Х				217,762.	0	121,823
47) MARY LEE KENNEDY	35.00	-								
CHIEF LIB OFFICER - BEGAN 5/13				Х				0	0	
1b Sub-total										
c Total from continuation sheets to Part VII, S	-									
d Total (add lines 1b and 1c)					• •					

			Yes	No
3	Did the organization list any former officer, director, or trustee, key employee, or highest compensated			
	employee on line 1a? If "Yes," complete Schedule J for such individual	3		Х
4	For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such			
	individual	4	Х	
5	Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual			
	for services rendered to the organization? If "Yes," complete Schedule J for such person	5		Х
5	action B. Indonondant Contractors			

Section B. Independent Contractors

Complete this table for your five highest compensated independent contractors that received more than \$100,000 of 1 compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

	(A) Name and business address	(B) Description of services	(C) Compensation
2	Total number of independent contractors (including but not limited to those more than \$100,000 in compensation from the organization ►		

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Part VII Section A. Officers, Directors, Tru	ustees, Ke	y Em	nplo	yee	es, a	and H	ligl	hest Compensat	ed Employ	vees (co	ntinue	d)	
(A) Name and title	(B) (C Average Posi hours per (do not check week (list any hours for officer and a d					is both	an	(D) Reportable compensation from the	(E) Reportable compensation from related organizations		n Estim n amou oth comper		
	related organizations below dotted line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	(W-2/1099-MISC)	(W-2/1099-		from the organization and related organizations		ł
48) DEANNA LEE	35.00												
VP FOR COMM & MRK - ENDED 9/12				Х				188,522.		0		21,4	20
49) MICHELE COLEMAN MAYES VP, GEN COUN&SEC - BEGAN 8/12	35.00			Х				201,004.		0		14,1	82
50) GEORGE D MIHALTSES	35.00	-											
VP FOR GOV AND COMM AFFAIRS				Х				167,494.		0		31,5	54
DAVID G OFFENSEND	35.00			х				333,645.		0		74,4	69
2) JOANNA M PESTKA VP CAPITAL PLAN & CONSTRUCTION	35.00			Х				206,098.		0	1	15,7	73
3) JAMES PISANIELLO	35.00	-		37				100 005				1 0	
VP FACILITIES OPS AND SECURITY (4) JEFFREY ROTH	35.00			Х				189,905.		0		1,8	8
VP, FINANCE/ STRATEGIC INITIAT		-		Х				213,550.		0		95,2	ß
5) LOUISE SHEA	35.00			Λ				215,550.				,2,2	0
VP FOR HUMAN RESOURCES		1		Х				270,745.		0		72,5	8
6) ANN D THORNTON	35.00							27077131				/ 2 / 3	_
ANDREW W MELLON DIR NY PUB LIB		1		х				224,872.		o		87,7	0
7) SHARON HEWITT WATKINS	35.00												-
VP, FIN & ASST TR - ENDED 1/13		1		Х				206,795.		0		32,1	.5
8) KENNETH N WEINE	35.00												_
VP FOR COMM & MRK - BEGAN 2/13		1		Х				0		0			
 1b Sub-total c Total from continuation sheets to Part VII, S d Total (add lines 1b and 1c) 2 Total number of individuals (including but not reportable compensation from the organization 	ection A	· · ·	liste	•••			b re	ceived more than	\$100,000 c	of			
3 Did the organization list any former offic												Yes	N
employee on line 1a? If "Yes," complete ScheduFor any individual listed on line 1a, is the schedular schedula	sum of rep	oortab	le c	om	pen	satior	n ar	nd other compens	sation from	the	3		2
organization and related organizations gre												v	
individual											4	X	
5 Did any person listed on line 1a receive or for services rendered to the organization? If "Ye Section B. Independent Contractors											5		
 Complete this table for your five highest com compensation from the organization. Report c year. 											s tax		
(A) Name and business add	Iress							(B) Description of services C			(C) Compensation		
								-			-		_

2 Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 in compensation from the organization **>**

Form 990 (2012)	Form	990	(2012)	
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Part VI			усп	pioy			ing				
	(A) Name and title	(B) Average hours per week (list any hours for	box, office	ot che unless r and a	pers a dir	ion nore tha son is bo rector/tr	th an istee)	(D) Reportable compensation from the	(E) Reportable compensation from related organizations	(F) Estimated amount of other compensation	
		related organizations below dotted line)	Individual trustee or director	Institutional trustee	Officer	employee Key employee	Former	organization (W-2/1099-MISC)	(W-2/1099-MISC)	from the organization and related organizations	
	NNIFER ZASLOW FOR DEVELOPMENT	35.00		1	x			246,533.	0	70,76	
	RK D BERKOWSKY RECTOR OF TALENT MANAGEMENT	35.00				X		209,419.	0	74,58	
	ALIL GIBRAN MUHAMMAD RECTOR, THE SCHOMBURG CENTER	35.00				x		202,182.	0	38,76	
	CTORIA STEELE DOKE RUSSELL ASTOR DIRECTOR	35.00				x		210,200.	0	51,43	
	AN STROUSE RECTOR, SCHOLARS/WRITERS CEN	35.00				x		224,510.	0	54,25	
	RBARA R TARANTO 5 PRG DIR - ENDED 5/12	35.00			\downarrow	x		220,661.	0	12,55	
		+				_					
		+									
c Tota d Tota	total I from continuation sheets to Part VII, S I (add lines 1b and 1c) I number of individuals (including but not	Section A	· · ·	 	::			eceived more than	\$100,000 of		
repo	rtable compensation from the organizatio	n 🕨	109)		,			· · ·	Yes	
	the organization list any former offic loyee on line 1a? If "Yes," complete Sched									3	
orga	any individual listed on line 1a, is the nization and related organizations gr <i>idual</i>	eater than	\$15	0,00	0?	lf "γ	es,"	complete Schedu		4 X	
5 Did for s	any person listed on line 1a receive or ervices rendered to the organization? <i>If "</i> Y	accrue co	mpen	satior	n fr	om a	iy un	related organization		5	
1 Com	B. Independent Contractors plete this table for your five highest compensation from the organization. Report of										
-	(A) Name and business ad	dress						(B) Description of se	ervices C	(C) ompensation	

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Par	t VII	Statement of Reve Check if Schedule O c		nco to onv quos	tion in this Part \/III			
			ontains a respo	iise to any ques	(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512, 513, or 514
nts nts	1a	Federated campaigns	1a					
Contributions, Gifts, Grants and Other Similar Amounts	b	Membership dues						
Am C	c	Fundraising events		4,260,873.				
ilar İlar	d	Related organizations						
ns, Sim	е	Government grants (contribu	utions) 1e	167,064,834.				
utio er (f	All other contributions, gifts, grar						
oth		and similar amounts not included	dabove . 1f	78,696,744.				
u qu	g	Noncash contributions included	in lines 1a-1f: \$	1,453,735.				
	h	Total. Add lines 1a-1f	<u></u>		250,022,451.			
Program Service Revenue				Business Code				
leve	2a	FINES AND FEES		900099	2,740,136.	2,740,136.		
е К	b	INFORMATION SERVICES		519100	207,037.	207,037.		
ž	c	PHOTOCOPY, MICROFILM		519100	758,808.	758,808.		
ı Se	d	TICKET SALES		900099	229,021.	229,021.		
ran	е							
rog	f	All other program service rev						
	g	Total. Add lines 2a-2f			3,935,002.			
	3	Investment income (includin	-					
		other similar amounts)			14,354,183.			14,354,183.
	4	Income from investment of t			0			
	5	Royalties • • • • • • • •	(i) Real	(ii) Personal	152,778.			152,778.
	6a	Gross rents	32,125.					
	b	Less: rental expenses	32,125.					
	c d	Rental income or (loss)			32,125.			32,125.
	, u		(i) Securities	(ii) Other	52,125.			52,125.
	7a	Gross amount from sales of assets other than inventory	206,758,035.	84,814,434.				
	b	Less: cost or other basis						
		and sales expenses	209,664,118.	32,384,997.				
	с	Gain or (loss)	-2,906,083.	52,429,437.				
	d	Net gain or (loss)		<u></u> ►	49,523,354.			49,523,354.
ue	8a	Gross income from fundra	aising					
Other Revenue		events (not including \$4	,227,373.					
ev		of contributions reported on	line 1c).					
5		See Part IV, line 18		240,500.				
the	b	Less: direct expenses						
Ó	С	Net income or (loss) from fu	0	· · · · · · · · >	43,245.			43,245.
	9a	Gross income from gaming a						
		See Part IV, line 19 Less: direct expenses						
	b c	Net income or (loss) from ga			0			
	10a	Gross sales of invent	-		5			
		returns and allowances		2,031,434.				
	b	Less: cost of goods sold						
	c	Net income or (loss) from sa	les of inventory		391,447.	182,970.	208,477.	
		Miscellaneous Rever	nue	Business Code				
	11a	FEE - USE OF SPACE		532000	3,899,262.		558,554.	3,340,708.
	b	UNIVERSAL SERVICES REIMBU	JRSEMENT	900099	2,015,592.			2,015,592.
	c	PUBLICATIONS		519100	365,509.	365,509.		
	d	All other revenue		900099	1,101,464.	1,101,464.		
	e	Total. Add lines 11a-11d			7,381,827.			
	12	Total revenue. See instruction	ons	Þ	325.836.412.	5.584.945.	767.031.	69.461.985.

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Part IX Statement of Functional Expenses Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A). Check if Schedule O contains a response to any question in this Part IX Х (B) Program service (C) Management and (A) Total expenses (D) Do not include amounts reported on lines 6b, 7b, Fundraising 8b, 9b, and 10b of Part VIII. expenses general expenses expenses 1 Grants and other assistance to governments and Ω organizations in the United States. See Part IV, line 21 . Grants and other assistance to individuals in 2 1,305,031. 1,305,031. the United States. See Part IV, line 22 3 Grants and other assistance to governments, organizations, and individuals outside the United States. See Part IV, lines 15 and 16 C 0 Benefits paid to or for members 4 Compensation of current officers, directors, 5 trustees, and key employees 5,560,623. 3,490,621. 1,536,846. 533,156. 6 Compensation not included above, to disgualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B) 91,677,341. Other salaries and wages 104,714,114. 9,860,666 3,176,107. 7 Pension plan accruals and contributions (include section 8 17,960,567. 15,575,721. 1,815,302 569,544. 401(k) and 403(b) employer contributions) 1,281,447. 38,540,469 32,828,997. 4,430,025 9 Other employee benefits 7,918,890. 6,718,854. 933,269 266,767. Payroll taxes 10 Fees for services (non-employees): 11 a Management 213,310 12,202. 548,804. 323,292 **b** Legal 398,926. 3,000. 395,926. c Accounting C d Lobbying 621,920. 621,920. e Professional fundraising services. See Part IV, line 17 f Investment management fees 9,612,524. 9,612,524 g Other. (If line 11g amount exceeds 10% of line 25, column 8,373,173. 7,109,145. 770,465 493,563. (A) amount, list line 11g expenses on Schedule O.) 943,684 327,744 1,180,255. Advertising and promotion 2,451,683. 12 8,031,583. 7,396,415. 426,688 208,480. 13 Office expenses 6,271,504. 5,525,801. 735,103. 10,600. Information technology 14 15 Royalties 19,758,545. 130,744 19,627,801 16 Occupancy 431,027. 316,085. 100,307. 14,635. 17 Travel 18 Payments of travel or entertainment expenses for any federal, state, or local public officials 1,100. 129,058. 103,826 24,132 Conferences, conventions, and meetings 19 2,966,737. 2,966,737. 20 21 Payments to affiliates 22,210,232. 22,111,861. 98,371 22 Depreciation, depletion, and amortization 1,740,046. 1,662,035. 78,011. 23 Insurance 24 Other expenses. Itemize expenses not covered above (List miscellaneous expenses in line 24e. If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O.) 25,516,981. 25,516,981. a BOOKS_AND_BINDING_ 2,735,024. 2,653,630. 71,457 9,937. b BLDG REPAIRS AND RENOVATION c AUTO LEASES, REPAIRS& SUPPLIES 556,906. 556,906 493,349. 84,629. 408,720 d UNRELATED_BUSINESS_INC_TAX____ 1,922,867. 1,583,649. 323,448 15,770. e All other expenses _____ 290,770,583. 34,356,815 8,395,483. 248,018,285. Total functional expenses. Add lines 1 through 24e 25 Joint costs. Complete this line only if the 26 organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation. Check here if

0

JSA 2E1052 1.000

following SOP 98-2 (ASC 958-720)

Page **11**

Form 990 (2012)
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_	n 990 (I rt X	Balance Sheet			Page 11
Pa	πX	Check if Schedule O contains a response to any question in this Par	-t X		
		Check is Schedule O contains a response to any question in this Par	(A)		(B)
			Beginning of year		End of year
	1	Cash - non-interest-bearing	63,434.	1	61,467.
	2	Savings and temporary cash investments	97,246,496.	2	57,973,593.
	3	Pledges and grants receivable, net	87,101,505.	3	98,847,173.
	4	Accounts receivable, net	1,324,256.	4	1,566,698.
	5	Loans and other receivables from current and former officers, directors,			
		trustees, key employees, and highest compensated employees.			
		Complete Part II of Schedule L	0	5	0
	6	Loans and other receivables from other disqualified persons (as defined under section 4958(f)(1)), persons described in section 4958(c)(3)(B), and contributing employers			
		and sponsoring organizations of section 501(c)(9) voluntary employees' beneficiary			
s		organizations (see instructions). Complete Part II of Schedule L	0	•	0
Assets	7	Notes and loans receivable, net	0	7	0
As	8	Inventories for sale or use	241,600.	8	264,759.
	9	Prepaid expenses and deferred charges	1,770,356.	9	2,378,177.
	10 a	Land, buildings, and equipment: cost or			
		other basis. Complete Part VI of Schedule D 10a 592, 282, 324.			
	b	Less: accumulated depreciation		10c	295,462,590.
	11	Investments - publicly traded securities	244,855,017.	11	233,011,917.
	12	Investments - other securities. See Part IV, line 11		12	797,763,102.
	13	Investments - program-related. See Part IV, line 11	0		0
	14	Intangible assets	0	17	0
	15	Other assets. See Part IV, line 11	24,631,039.	15	21,129,560.
	16	Total assets. Add lines 1 through 15 (must equal line 34)		16	1,508,459,036.
	17	Accounts payable and accrued expenses	57,404,925.	17	64,545,939.
	18	Grants payable	07 400 200		0
	19	Deferred revenue	87,488,286.	19	86,910,972.
	20	Tax-exempt bond liabilities	84,510,002.	20	80,360,002.
ties	21	Escrow or custodial account liability. Complete Part IV of Schedule D	0	21	0
Liabilities	22	Loans and other payables to current and former officers, directors,			
Lial		trustees, key employees, highest compensated employees, and	0	22	0
	23	disqualified persons. Complete Part II of Schedule L Secured mortgages and notes payable to unrelated third parties			0
	23 24	Unsecured notes and loans payable to unrelated third parties			0
	25	Other liabilities (including federal income tax, payables to related third		24	0
	23	parties, and other liabilities not included on lines 17-24). Complete Part X			
		of Schedule D	199,673,357.	25	177,638,642.
	26	Total liabilities. Add lines 17 through 25	429,076,570.	26	409,455,555.
		Organizations that follow SFAS 117 (ASC 958), check here ► X and			
es		complete lines 27 through 29, and lines 33 and 34.			
anc	27	Unrestricted net assets	295,593,172.	27	378,994,126.
Bali	28	Temporarily restricted net assets	236,690,530.	28	287,903,949.
p	29	Permanently restricted net assets	426,247,598.	29	432,105,406.
Net Assets or Fund Balances		Organizations that do not follow SFAS 117 (ASC 958), check here and complete lines 30 through 34.			
s o	30	Capital stock or trust principal, or current funds		30	
set	31	Paid-in or capital surplus, or land, building, or equipment fund		30 31	
As	32	Retained earnings, endowment, accumulated income, or other funds		32	
let	33	Total net assets or fund balances	958,531,300.	33	1,099,003,481.
~	34	Total liabilities and net assets/fund balances	1,387,607,870.	34	1,508,459,036.
			_,,,.,.,.,	~	Eorm 990 (2012)

THE NEW YORK PUBLIC LIBRARY, ASTOR, LENOX AND 13-1887440

	90 (2012)				Pa	ge 12		
Part	XI Reconciliation of Net Assets							
	Check if Schedule O contains a response to any question in this Part XI				Х			
1	Total revenue (must equal Part VIII, column (A), line 12)	1		25,8				
2	Total expenses (must equal Part IX, column (A), line 25)	2	2	290,770,583.				
3	Revenue less expenses. Subtract line 2 from line 1	3		35,065,829.				
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	4	9	958,531,300.				
5	Net unrealized gains (losses) on investments							
6	Donated services and use of facilities	6				0		
7	Investment expenses	7				0		
8	Prior period adjustments	8				0		
9	Other changes in net assets or fund balances (explain in Schedule O).	9		31,5	84,2	242.		
10	Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line							
	<u>33, column (B)) </u>	10	1,0	99,0	03,4	81.		
Part	XII Financial Statements and Reporting							
	Check if Schedule O contains a response to any question in this Part XII	• •						
					Yes	No		
1	Accounting method used to prepare the Form 990: Cash X Accrual Other							
	If the organization changed its method of accounting from a prior year or checked "Other," explain in							
	Schedule O.							
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?			2a		Х		
	If "Yes," check a box below to indicate whether the financial statements for the year were con	pilec	lor					
	reviewed on a separate basis, consolidated basis, or both:							
	Separate basis Consolidated basis Both consolidated and separate basis							
b	Were the organization's financial statements audited by an independent accountant?			2b	Х			
	If "Yes," check a box below to indicate whether the financial statements for the year were audi							
	separate basis, consolidated basis, or both:	.00 0	Πü					
	X Separate basis Consolidated basis Both consolidated and separate basis							
c	If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for overs	iaht						
Ū	of the audit, review, or compilation of its financial statements and selection of an independent account	-	>	2c	Х			
	If the organization changed either its oversight process or selection process during the tax year, e							
	Schedule O.	Apiai						
32	As a result of a federal award, was the organization required to undergo an audit or audits as se	fort	n in					
Ja	the Single Audit Act and OMB Circular A-133?	ion		3a	х			
h	If "Yes," did the organization undergo the required audit or audits? If the organization did not und	• • • • •	the					
U	required audit or audits, explain why in Schedule O and describe any steps taken to undergo such au	•		3b	Х			
	requires assure, explain they in conclude of and decense any eleps taken to and elegs oden ad							

SCHE	DUL	ΞA
(Form	990 oi	[,] 990-EZ)

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

Department of the Treasury Internal Revenue Service ► Attach to Form 990 or Form 990-EZ. ► See separate instructions.

section 2012 Open to Public Inspection Employer identification number

OMB No. 1545-0047

Nam	ne of t	he organization THE	NEW YORK PUB	LIC LIBRARY, ASTC	DR, L	ENOX	AND		Emplo	yer iden	tification number		
TI	LDEN	FOUNDATIONS									-1887440		
Ра	rt I	Reason for Publ	lic Charity Status	s (All organizations mu	ist cor	nplete	this pa	art.) Se	e instru	uctions			
The	orga	nization is not a priv	ate foundation bec	cause it is: (For lines 1 th	rough	11, che	eck only	one bo	x.)				
1				association of churches		ed in s	ection	170(b)(1)(A)(i)				
2		A school described	l in section 170(b)	 (1)(A)(ii). (Attach Schedul 	e E.)								
3		A hospital or a cooperative hospital service organization described in section 170(b)(1)(A)(iii).											
4		A medical researc	h organization op	erated in conjunction wi	ith a h	nospita	l descr	ibed in	sectio	n 170(b	b)(1)(A)(iii). Enter the		
		hospital's name, cit											
5		An organization op	perated for the bei	nefit of a college or univ	ersity	owned	l or ope	erated b	by a go	vernme	ental unit described in		
		section 170(b)(1)(A	A)(iv). (Complete F	Part II.)									
6		A federal, state, or	local government	or governmental unit des	cribed	in sect	ion 170	(b)(1)(/	A)(v).				
7	Х	An organization that	at normally receive	es a substantial part of it	s supp	ort fro	m a go	vernme	ental un	it or fro	om the general public		
		described in sectio	n 170(b)(1)(A)(vi).	(Complete Part II.)									
8		A community trust	described in secti	on 170(b)(1)(A)(vi). (Com	nplete F	Part II.)							
9		An organization that	at normally receive	es: (1) more than 331/3%	6 of its	suppo	rt from	contrib	outions,	memb	ership fees, and gross		
		receipts from activ	rities related to its	exempt functions - sub	ject to	certai	n exce	otions,	and (2)	no mo	ore than 331/3% of its		
		support from gros	s investment inco	ome and unrelated busi	ness t	axable	incom	e (less	section	n 511	tax) from businesses		
		acquired by the org	anization after Jur	e 30, 1975. See section	509(a) (2) . (C	Complet	e Part I	ll.)				
10		An organization org	ganized and opera	ted exclusively to test for	public	safety.	See se	ction 5	09(a)(4).			
11		An organization or	rganized and ope	rated exclusively for the	bene	fit of,	to perf	orm the	e funct	ions of	, or to carry out the		
				pported organizations de					-				
		509(a)(3). Check th	ne box that describ	es the type of supporting	-			mplete	lines 11	le throu	ugh 11h.		
		a Type I	b Type II	c Type III-Function	-	-			••		unctionally integrated		
e				the organization is not			-		-	-			
		-		gers and other than one	or mo	re pub	licly su	pportec	d organ	izations	described in section		
		509(a)(1) or section											
f		-		n determination from th	e IRS	that it	is a T	ype I, T	ype II,	or Typ	e III supporting		
		organization, check											
g		-	006, has the orga	nization accepted any gift	t or co	ntributi	on from	n any of	the				
		following persons?											
			-	ectly controls, either alor		-	er with	person	s desc	ribed in			
		• •	• •	by of the supported organ	ization	?					11g(i)		
				scribed in (i) above?							11g(ii)		
		. ,		on described in (i) or (ii) a							11g(iii)		
h			-	ut the supported organization	ation(s)).							
		ame of supported organization	(ii) EIN	(iii) Type of organization (described on lines 1-9		ls the zation in		ou notify		s the zation in	(vii) Amount of monetary support		
		organization		above or IRC section	col. (i)	listed in overning	in col	. (i) of	col. (i) o	rganized	oupport		
				(see instructions))	docu	ment?		upport?		U.S.?	-		
					Yes	No	Yes	No	Yes	No			
(A)													
(B)													
(C)													
(D)													
(E)													

Total For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule A (Form 990 or 990-EZ) 2012

Schedule A (Form 990 or 990-EZ) 2012

Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi) (Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

Section A. Public Support										
Cale	ndar year (or fiscal year beginning in) 🕨	(a) 2008	(b) 2009	(c) 2010	(d) 2011	(e) 2012	(f) Total			
1	Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.")	75,298,980.	70,349,584.	48,643,420.	77,619,561.	82,957,617.	354,869,162.			
2	Tax revenues levied for the organization's benefit and either paid to or expended on its behalf	209,377,794.	190,283,380.	164,409,329.	163,797,431.	167,064,834.	894,932,768.			
3	The value of services or facilities furnished by a governmental unit to the organization without charge	64,818,076.	8,781,311.	8,049,019.	22,599,960.	9,160,545.	113,408,911.			
4	Total. Add lines 1 through 3	349,494,850.	269,414,275.	221,101,768.	264,016,952.	259,182,996.	1,363,210,841.			
5	The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f).						0			
6	Public support. Subtract line 5 from line 4.						1,363,210,841.			
Sec	tion B. Total Support									
Cale	ndar year (or fiscal year beginning in)	(a) 2008	(b) 2009	(c) 2010	(d) 2011	(e) 2012	(f) Total			
7	Amounts from line 4	349,494,850.	269,414,275.	221,101,768.	264,016,952.	259,182,996.	1,363,210,841.			
8	Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources	8,310,731.	6,910,182.	8,989,717.	10,944,174.	14,539,086.	49,693,890.			
9	Net income from unrelated business activities, whether or not the business is regularly carried on	492,589.		478,122.	541,221.	699,087.	2,211,019.			
10	Other income. Do not include gain or loss from the sale of capital assets (Explain in Part IV.)	3,759,930.	3,819,206.	4,134,478.	4,995,857.	5,356,300.	22,065,771.			
11	Total support. Add lines 7 through 10						1,437,181,521.			
12	Gross receipts from related activities, etc. (s	see instructions) .				12	38,377,408.			
13	First five years. If the Form 990 is for organization, check this box and stop here	<u></u>	<u></u>							
Sec	tion C. Computation of Public Sup	port Percenta	ge							
14	Public support percentage for 2012 (li		•			14	94.85%			
15	Public support percentage from 2011					15	90.96%			
16a	331/3% support test - 2012. If the o									
	this box and stop here. The organization									
b	331/3% support test - 2011. If the o									
170	check this box and stop here. The orga									
17a	10%-facts-and-circumstances test - 2 10% or more, and if the organization									
	Part IV how the organization meets t					-	•			
	organization			•	•					
b	10%-facts-and-circumstances test - 2						and line			
	15 is 10% or more, and if the orga									
	Explain in Part IV how the organizati supported organization									
18	Private foundation. If the organization									
	instructions					<u></u>	▶∟			

Schedule A (Form 990 or 990-EZ) 2012

13-1887440

Schedule A (Form 990 or 990-EZ) 2012

Support Schedule for Organizations Described in Section 509(a)(2) Part III (Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

aler	ndar year (or fiscal year beginning in) 🕨	(a) 2008	(b) 2009	(c) 2010	(d) 2011	(e) 2012	(f) Tota	J
1	Gifts, grants, contributions, and membership fees								
	received. (Do not include any "unusual grants.")								
2	Gross receipts from admissions, merchandise								
	sold or services performed, or facilities								
	furnished in any activity that is related to the								
	organization's tax-exempt purpose								
3	Gross receipts from activities that are not an								
	unrelated trade or business under section 513								
4	Tax revenues levied for the								
	organization's benefit and either paid								
	to or expended on its behalf								
5	The value of services or facilities								
	furnished by a governmental unit to the								
	organization without charge								
6	Total. Add lines 1 through 5								_
	Amounts included on lines 1, 2, and 3								
14	received from disgualified persons								
b	Amounts included on lines 2 and 3								
	received from other than disqualified								
	persons that exceed the greater of \$5,000								
-	or 1% of the amount on line 13 for the year								
с 8	Add lines 7a and 7b Public support (Subtract line 7c from								
0	line 6.)								
Sect	tion B. Total Support							<u> </u>	_
	idar year (or fiscal year beginning in)	(a) 2008	(b) 2009	(c) 2010	(d) 2011	(e)2012	(f) Tota	
	Amounts from line 6.	(4) 2000	(0) 2000	(0) 2010	(4) 2011	(3	, 2012	(1) 1010	<u> </u>
	Gross income from interest, dividends,								
•••	payments received on securities loans,								
	rents, royalties and income from similar								
L	sources								
b	Unrelated business taxable income (less								
	section 511 taxes) from businesses								
	acquired after June 30, 1975								
	Add lines 10a and 10b								
1	Net income from unrelated business								
	activities not included in line 10b, whether or not the business is regularly								
	carried on								
2	Other income. Do not include gain or								
	loss from the sale of capital assets								
	(Explain in Part IV.)							ļ	
3	Total support. (Add lines 9, 10c, 11,								
	and 12.)								
4	First five years. If the Form 990 is for	0						. , . ,	_
	organization, check this box and stop here							<u></u>	
Sect	tion C. Computation of Public Sup								
5	Public support percentage for 2012 (line 8	, column (f) divid	ed by line 13, colu	mn (f))		15			%
6	Public support percentage from 2011 Sche	edule A, Part III, li	ne 15	<u></u>		16			%
Sect	tion D. Computation of Investmer	nt Income Per	centage						
17	Investment income percentage for 2012 (lin	ne 10c, column	(f) divided by line	13, column (f))		17			%
8	Investment income percentage from 2011					18			%
19 a	331/3% support tests - 2012. If the org					e than	331/3 %,	and line	_
	17 is not more than 331/3%, check th	-							
							-		
b	331/3% support tests - 2011. If the orda	anization did not	check a box on	line 14 or line 19	a, and line to is			3 /0, anu	
b	331/3% support tests - 2011. If the orgaline 18 is not more than 331/3%, check								\Box
b 20	331/3% support tests - 2011. If the orgaline 18 is not more than 331/3%, check Private foundation. If the organization	this box and s	top here. The or	ganization qualifi	es as a publicly	suppo	rted organ	ization	

Schedule A (Form 990 or 990-EZ) 2012

Part IV Supplemental Information. Complete this part to provide the explanations required by Part II, line 10; Part II, line 17a or 17b; and Part III, line 12. Also complete this part for any additional information. (See instructions).

OTHER INCOME

SCHEDULE A, PART II, SECTION B, LINE 10

REPORTED IN THIS SECTION IS OTHER INCOME RELATING TO REVENUE GENERATED BY

ACTIVITIES SUCH AS FEES FOR FACILITY USAGE AND REIMBURSEMENT UNDER THE

UNIVERSAL SERVICES PROGRAM TO PROVIDE DISCOUNTS ON TELECOMMUNICATION

EXPENSES TO ALLOW LIBRARIES AND EDUCATIONAL INSTITUTIONS TO PURCHASE

ADVANCED TECHNOLOGIES.

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Page 4

Schedule B

(Form 990, 990-EZ,
or 990-PF)
Department of the Treasury
Internal Revenue Service

Schedule of Contributors

▶ Attach to Form 990, Form 990-EZ, or Form 990-PF.

OMB No. 1545-0047

2012

Name of the organization

THE	NEW	YORK	PUBLIC	LIBRARY,	ASTOR,	LENOX	AND
TILI	DEN I	FOUNDA	ATIONS				

Employer identification number

13-1887440

Organization type (check one):

Filers of:	Section:
Form 990 or 990-EZ	X 501(c)(³) (enter number) organization
	4947(a)(1) nonexempt charitable trust not treated as a private foundation
	527 political organization
Form 990-PF	501(c)(3) exempt private foundation
	4947(a)(1) nonexempt charitable trust treated as a private foundation
	501(c)(3) taxable private foundation

Check if your organization is covered by the **General Rule** or a **Special Rule**.

Note. Only a section 501(c)(7), (8), or (10) organization can check boxes for both the General Rule and a Special Rule. See instructions.

General Rule

For an organization filing Form 990, 990-EZ, or 990-PF that received, during the year, \$5,000 or more (in money or property) from any one contributor. Complete Parts I and II.

Special Rules

For a section 501(c)(3) organization filing Form 990 or 990-EZ that met the 33 1/3 % support test of the regulations under sections 509(a)(1) and 170(b)(1)(A)(vi) and received from any one contributor, during the year, a contribution of the greater of (1) \$5,000 or (2) 2% of the amount on (i) Form 990, Part VIII, line 1h, or (ii) Form 990-EZ, line 1. Complete Parts I and II.

For a section 501(c)(7), (8), or (10) organization filing Form 990 or 990-EZ that received from any one contributor, during the year, total contributions of more than \$1,000 for use *exclusively* for religious, charitable, scientific, literary, or educational purposes, or the prevention of cruelty to children or animals. Complete Parts I, II, and III.

For a section 501(c)(7), (8), or (10) organization filing Form 990 or 990-EZ that received from any one contributor, during the year, contributions for use *exclusively* for religious, charitable, etc., purposes, but these contributions did not total to more than \$1,000. If this box is checked, enter here the total contributions that were received during the year for an *exclusively* religious, charitable, etc., purpose. Do not complete any of the parts unless the **General Rule** applies to this organization because it received nonexclusively religious, charitable, etc., contributions of \$5,000 or more during the year

Caution. An organization that is not covered by the General Rule and/or the Special Rules does not file Schedule B (Form 990, 990-EZ, or 990-PF), but it **must** answer "No" on Part IV, line 2 of its Form 990; or check the box on line H of its Form 990-EZ or on Part I, line 2 of its Form 990-PF, to certify that it does not meet the filing requirements of Schedule B (Form 990, 990-EZ, or 990-PF).

For Paperwork Reduction Act Notice, see the Instructions for Form 990, 990-EZ, or 990-PF.

Schedule B (Form 990, 990-EZ, or 990-PF) (2012)

Schedule B	(Form 990,	, 990-EZ, or	990-PF) (2012)
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Name of organizationTHENEWYORKPUBLICLIBRARY,ASTOR,LENOXANDEmployer identification numberTILDENFOUNDATIONS13-1887440

(a)	(b)	(c)	(d)
No.	Name, address, and ZIP + 4	Total contributions	Type of contribution
- 1		\$143,676,259.	Person X Payroll Noncash (Complete Part II if there is a noncash contribution.)
(a)	(b)	(c)	(d)
No.	Name, address, and ZIP + 4	Total contributions	Type of contribution
- 2		\$\$	Person X Payroll Noncash (Complete Part II if there is a noncash contribution.)
(a)	(b)	(c)	(d)
No.	Name, address, and ZIP + 4	Total contributions	Type of contribution
- 3		\$\$	Person X Payroll Noncash (Complete Part II if there i a noncash contribution.)
(a)	(b)	(c)	(d)
No.	Name, address, and ZIP + 4	Total contributions	Type of contribution
- 4		\$7, <u>398,087.</u> 	Person X Payroll Noncash (Complete Part II if there is a noncash contribution.)
(a)	(b)	(c)	(d)
No.	Name, address, and ZIP + 4	Total contributions	Type of contribution
		\$	Person Payroll Noncash (Complete Part II if there is a noncash contribution.)
(a)	(b)	(c)	(d)
No.	Name, address, and ZIP + 4	Total contributions	Type of contribution
		 \$	Person Payroll Noncash (Complete Part II if there is

JSA

Page **2**

Schedule B (Form 990, 990-EZ, or 990-PF) (2012)								Page 3	
Name of organization	THE NEW	YORK	PUBLIC	LIBRARY,	ASTOR,	LENOX	AND	Employer identification number	
	TILDEN F	OUND	ATIONS					13-1887440	

Part II Noncash Property (see instructions). Use duplicate copies of Part II if additional space is needed.

(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
		 \$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
		 \$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
		 \$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
		 \$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
		 \$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
		 \$	

JSA

	Form 990, 990-EZ, or 990-PF) (2012) Anization THE NEW YORK PUBLIC LI	BRARY, ASTOR, I	ENOX AND	Page Employer identification number					
	TILDEN FOUNDATIONS			13-1887440					
th F c	Exclusively religious, charitable, etc., hat total more than \$1,000 for the ye for organizations completing Part III, en ontributions of \$1,000 or less for the Jse duplicate copies of Part III if additio	ear. Complete colunner the total of <i>excl</i> year. (Enter this info	nns (a) through (<i>usively</i> religious, ormation once. S	e) and the following line entry. charitable, etc.,					
(a) No. from Part I	(b) Purpose of gift	of gift	(d) Description of how gift is held						
-		(e) Transf	er of gift						
	Transferee's name, address, an			onship of transferor to transferee					
-									
(a) No. from Part I	(b) Purpose of gift	(c) Use	of gift	(d) Description of how gift is held					
	(e) Transfer of gift								
-	Transferee's name, address, an	d ZIP + 4	Relatio	onship of transferor to transferee					
(a) No. from Part I	(b) Purpose of gift		of gift	(d) Description of how gift is held					
-	(e) Transfer of gift								
-	Transferee's name, address, an	d ZIP + 4	Relati	onship of transferor to transferee					
(a) No. from	(b) Purpose of gift		of aift	(d) Description of how gift is held					
Part I									
-		(e) Transf	er of gift						
-	Transferee's name, address, an	d ZIP + 4	Relati	onship of transferor to transferee					
SA				Schedule B (Form 990, 990-EZ, or 990-PF) (201					

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(Forr	n 990 or 990-EZ)					
			Organizations Exempt From Incom			
	rtment of the Treasury	► Comp	blete if the organization is described be See separate		to Form 990 or Form 990-	Open to Public Inspection
	al Revenue Service organization answe	red "Yes."	to Form 990, Part IV, line 3, or Form		6 (Political Campaign Activiti	
	•	,	Complete Parts I-A and B. Do not compl	, ,		,
•	Section 501(c) (other	than secti	on 501(c)(3)) organizations: Complete F	Parts I-A and C below.	Do not complete Part I-B.	
•	Section 527 organiza	tions: Com	plete Part I-A only.			
lf the	organization answe	ered "Yes,'	' to Form 990, Part IV, line 4, or Form	990-EZ, Part VI, line 47	(Lobbying Activities), then	
٠	Section 501(c)(3) or	anizations	that have filed Form 5768 (election un	der section 501(h)): Co	mplete Part II-A. Do not com	plete Part II-B.
•	Section 501(c)(3) or	, nanizations	that have NOT filed Form 5768 (election	on under section 501(h)): Complete Part II-B. Do not	t complete Part II-A.
		•	' to Form 990, Part IV, line 5 (Proxy Ta		, ,	•
	-		anizations: Complete Part III.	,	····, ···· ··· (···· , ···· , ····,	
		, , , ,	ORK PUBLIC LIBRARY, ASTO	R. LENOX AND	Employer identif	ication number
	DEN FOUNDATIO				13-188	37440
-			rganization is exempt under s	section 501(c) or i		
1						12411011.
			organization's direct and indirect p			
2						
3	volunteer nours				•••••	
Dem				a ati a m 504 (a)/2)		
Par			rganization is exempt under s			
1		-	cise tax incurred by the organizatio			
2			cise tax incurred by organization m			
3			a section 4955 tax, did it file Form			
4a	Was a correction n	nade?				🗌 Yes 📙 No
b	If "Yes," describe in					
Par	t I-C Complete	e if the c	organization is exempt under	section 501(c), ex	cept section 501(c)(3)	•
1	Enter the amount	directly e	expended by the filing organization	for section 527 ex	empt function	
	activities				▶ \$	
2			ng organization's funds contributed			
	527 exempt functi	on activiti	es		▶ \$	
3			enditures. Add lines 1 and 2. En			
4			e Form 1120-POL for this year?			Yes No
			and employer identification numb			
•			s. For each organization listed, en	. ,		
	•		tributions received that were prom	•		
			nd or a political action committee			
	(a) Nome	-				(a) Amount of political
	(a) Name		(b) Address	(c) EIN	(d) Amount paid from filing organization's	(e) Amount of political contributions received and
					funds. If none, enter -0	promptly and directly
						delivered to a separate
						political organization. If none, enter -0
(1)						
(2)						
(3)						
(4)			L			
(5)						
(6)						
(9)			F	1	1	

For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule C (Form 990 or 990-EZ) 2012

JSA 2E1264 1.000

OMB No. 1545-0047

Political Campaign and Lobbying Activities

(Form 990 or 990-EZ)

SCHEDULE C

Sch	nedule C (Form 990 or 990-EZ) 2012 THE NE	EW YORK PUBLIC LIBRARY, ASTOR, LE	NOX AND 13-1	887440 Page 2
Pa	art II-A Complete if the organizati section 501(h)).	on is exempt under section 501(c)(3) and	l filed Form 5768 (elec	ction under
Α	Check ► if the filing organization	h belongs to an affiliated group (and list in Pa	art IV each affiliated gi	oup member's
	name, address, EIN, exp	enses, and share of excess lobbying expen	ditures).	
В	Check ► if the filing organization	n checked box A and "limited control" provis	ions apply.	
		bying Expenditures	(a) Filing	(b) Affiliated
	(The term "expenditures" m	eans amounts paid or incurred.)	organization's totals	group totals
1 ;	a Total lobbying expenditures to influence	ce public opinion (grass roots lobbying)		
I		ce a legislative body (direct lobbying)		
	c Total lobbying expenditures (add lines	a and 1b)		
	d Other exempt purpose expenditures			
	e Total exempt purpose expenditures (a	add lines 1c and 1d)		
1	Lobbying nontaxable amount. Enter	the amount from the following table in both		
	columns.	1		
	If the amount on line 1e, column (a) or (b) is	: The lobbying nontaxable amount is:		
	Not over \$500,000	20% of the amount on line 1e.		
	Over \$500,000 but not over \$1,000,000	\$100,000 plus 15% of the excess over \$500,000.		
	Over \$1,000,000 but not over \$1,500,000	\$175,000 plus 10% of the excess over \$1,000,000.		
	Over \$1,500,000 but not over \$17,000,000	\$225,000 plus 5% of the excess over \$1,500,000.		
	Over \$17,000,000	\$1,000,000.		
9	g Grassroots nontaxable amount (enter	25% of line 1f)		
I	h Subtract line 1g from line 1a. If zero o	r less, enter -0-		
i	i Subtract line 1f from line 1c. If zero or			
j	-	ro on either line 1h or line 1i, did the organi		
	reporting section 4911 tax for this yea	r?		Yes No

4-Year Averaging Period Under Section 501(h) (Some organizations that made a section 501(h) election do not have to complete all of the five columns below. See the instructions for lines 2a through 2f on page 4.)

Lobbying Expenditures During 4-Year Averaging Period							
Calendar year (or fiscal year beginning in)	(a) 2009	(b) 2010	(c) 2011	(d) 2012	(e) Total		
2 a Lobbying nontaxable amount							
b Lobbying ceiling amount (150% of line 2a, column (e))							
c Total lobbying expenditures							
d Grassroots nontaxable amount							
e Grassroots ceiling amount (150% of line 2d, column (e))							
f Grassroots lobbying expenditures							

Schedule C (Form 990 or 990-EZ) 2012

Page 3

Schedule C	(Form	000 or	000-E7	2012
Schedule C		990 01	990-EZ	2012

Part II-B Complete if the organization is exempt under section 501(c)(3) and has NOT filed Form 5768 (election under section 501(h)).

		1	a)		(b)	
For	or each "Yes," response to lines 1a through 1i below, provide in Part IV a detailed		a) 	, (5)		
des	cription of the lobbying activity.	Yes	No	A	mount	
1	During the year, did the filing organization attempt to influence foreign, national, state or local					
	legislation, including any attempt to influence public opinion on a legislative matter or					
	referendum, through the use of:					
а	Volunteers?	Х				
b	Paid staff or management (include compensation in expenses reported on lines 1c through 1i)?	Х				
С	Media advertisements?		Х			
d	Mailings to members, legislators, or the public?	Х			4	,952
е	Publications, or published or broadcast statements?		Х			
f	Grants to other organizations for lobbying purposes?		Х			
g	Direct contact with legislators, their staffs, government officials, or a legislative body?	Х			14	,856
h	Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means?		Х			
i	Other activities?		X			
j	Total. Add lines 1c through 1i				19	,808
2 a	Did the activities in line 1 cause the organization to be not described in section 501(c)(3)?		X			
b	If "Yes," enter the amount of any tax incurred under section 4912					
С	If "Yes," enter the amount of any tax incurred by organization managers under section 4912					
d	If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year?					
Ра	rt III-A Complete if the organization is exempt under section 501(c)(4), section 501	(c)(5)	, or s	section		
	501(c)(6).					
				_	Yes	No
1	Were substantially all (90% or more) dues received nondeductible by members?			🛏	1	
2	Did the organization make only in-house lobbying expenditures of \$2,000 or less?			_	2	
3	Did the organization agree to carry over lobbying and political expenditures from the prior year?				3	
Ра	t III-B Complete if the organization is exempt under section 501(c)(4), section 501					
	501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered "No,"	OR (b) Pa	rt III-A, li	ne 3, is	i
	answered "Yes."			<u> </u>		
1	Dues, assessments and similar amounts from members			1		
2	Section 162(e) nondeductible lobbying and political expenditures (do not include amou	ints	of			
	political expenses for which the section 527(f) tax was paid).					
а	Current year			2a		
b	Carryover from last year			2b		
C	Total			2c		
3	Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) du			3		
4	If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion	n of th	ne			

	excess does the organization agree to carryover to the reasonable estimate of nondeductible lobbying		
	and political expenditure next year?	4	
5	Taxable amount of lobbying and political expenditures (see instructions)	5	

Part IV Supplemental Information

Complete this part to provide the descriptions required for Part I-A, line 1; Part I-B, line 4; Part I-C, line 5; Part II-A (affiliated group list); Part II-A, line 2; and Part II-B, line 1. Also, complete this part for any additional information.

SEE PAGE 4

JSA 2E1266 1.000 Schedule C (Form 990 or 990-EZ) 2012

Schedule C (Form 990 or 990-EZ) 2012

Part IV Supplemental Information (continued)

LOBBYING ACTIVITY

SCHEDULE C, PART II-B

VOLUNTEERS: THE LIBRARY WORKS DIRECTLY WITH LOCAL VOLUNTEERS WHO ENCOURAGE THEIR ELECTED OFFICIALS TO SUPPORT THE LIBRARY'S BUDGET GOALS.

PAID STAFF OR MANAGEMENT: THE LIBRARY UTILIZES, ON A LIMITED BASIS, TWO OFFICERS TO WORK WITH ELECTED OFFICIALS AT THE FEDERAL, STATE AND CITY LEVELS ON LIBRARY-RELATED FUNDING ISSUES AND LEGISLATION.

MAILING TO MEMBERS, LEGISLATORS OR THE PUBLIC: THE LIBRARY PREPARES MAILINGS TO ELECTED OFFICIALS AT ALL THREE LEVELS OF GOVERNMENT REGARDING FUNDING ISSUES AND LEGISLATION.

DIRECT CONTACT WITH LEGISLATORS, THEIR STAFF, GOVERNMENT OFFICIALS, OR A LEGISLATIVE BODY: THE LIBRARY'S IN-HOUSE GOVERNMENT RELATIONS STAFF MEETS ELECTED AND APPOINTED GOVERNMENT OFFICIALS AND THEIR STAFF ON LIBRARY-RELATED FUNDING ISSUES AND LEGISLATION.

Schedule C (Form 990 or 990-EZ) 2012

SCHEDULE D		Supplem	ental Financial Statements	.	OMB No. 1545-0047
(Form 990)					2 @12
			organization answered "Yes," to Form 99 , 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, o		Open to Public
	rtment of the Treasury nal Revenue Service		Form 990. ► See separate instructions.		Inspection
_			BRARY, ASTOR, LENOX AND	Employer identificati	
TII	DEN FOUNDATIC	DNS		13-188744	0
Pa		tions Maintaining Donor Adv ion answered "Yes" to Form 9		Accounts. Comp	lete if the
			(a) Donor advised funds	(b) Funds and o	other accounts
1		nd of year			
2		utions to (during year)			
3		from (during year)			
4 5		at end of year	advisors in writing that the assets held in a	donor advised	
5	-		e organization's exclusive legal control?		Yes 🗌 No
6	-		nd donor advisors in writing that grant fund		
	only for charitable	purposes and not for the benefi	t of the donor or donor advisor, or for any	other purpose	
	conferring imperm	issible private benefit?	<u> </u>	<u></u>	YesNo
Pa			the organization answered "Yes" to Fo	rm 990, Part IV, I	ine 7.
1		-	e organization (check all that apply).		
		of land for public use (e.g., recr f natural habitat		an historically imp	
		of open space		a certined historic	structure
2			eld a qualified conservation contribution in	the form of a conse	ervation
		ast day of the tax year.			
				Held at the E	End of the Tax Year
а				2a	
b	-	-	5	2b	
c d			historic structure included in (a)	2c	
u				2d	
3		_	sferred, released, extinguished, or termina		tion during the
-			,		
4			rvation easement is located \blacktriangleright		
5	•		ing the periodic monitoring, inspection, har	•	
_			sements it holds?		Yes No
6			nspecting, and enforcing conservation ease	ements during the ye	ear
-			ting, and enforcing conservation easemen	to during the year	
7	►\$		cung, and enforcing conservation easement	is during the year	
8			e 2(d) above satisfy the requirements of sec	ction 170(h)(4)(B)	
			(2)		Yes No
9	In Part XIII, descri	be how the organization reports	conservation easements in its revenue and	expense statement	, and
		••	of the footnote to the organization's financia	al statements that d	escribes the
De		ounting for conservation easeme		Cimilar Acceta	
Pal			of Art, Historical Treasures, or Other "Yes" to Form 990, Part IV, line 8.	Similar Assets.	
1a	If the organization works of art, hist	n elected, as permitted under SI orical treasures, or other simila	FAS 116 (ASC 958), not to report in its rear assets held for public exhibition, educ	evenue statement ation, or research	and balance sheet in furtherance of
L	•		potnote to its financial statements that desc		and holonoo ahaai
b			SFAS 116 (ASC 958), to report in its re ar assets held for public exhibition, educ		
	public service, pro	vide the following amounts relation	ing to these items:		
~					
2	•		rt, historical treasures, or other similar a FAS 116 (ASC 958) relating to these items		gain, provide the
а			FAS 116 (ASC 958) relating to these items		
b	Assets included in	Form 990, Part X			
	Paperwork Reduction	Act Notice, see the Instructions for	r Form 990.		dule D (Form 990) 2012
JSA 68 1.0					
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THE NEW YORK PUBLIC LIBRARY, ASTOR, LENOX AND 13-1887440

Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets (cont 3 Using the organization's acquisition, accession, and other records, check any of the following that are a significant us collection items (check all that apply): a Public exhibition b Scholarly research						
a Public exhibition d Loan or exchange programs b Scholarly research e Other	of its					
a Public exhibition d Loan or exchange programs b Scholarly research e Other						
b Scholarly research e Other						
b Scholarly research e Other						
c Preservation for future generations						
4 Provide a description of the organization's collections and explain how they further the organization's exempt purpose	in Part					
XIII.						
5 During the year, did the organization solicit or receive donations of art, historical treasures, or other similar						
assets to be sold to raise funds rather than to be maintained as part of the organization's collection? Yes	X No					
Part IV Escrow and Custodial Arrangements. Complete if the organization answered "Yes" to Form 990, P line 9, or reported an amount on Form 990, Part X, line 21.	art IV,					
1a Is the organization an agent, trustee, custodian or other intermediary for contributions or other assets not						
included on Form 990, Part X?	No					
b If "Yes," explain the arrangement in Part XIII and complete the following table:						
Amount						
c Beginning balance						
d Additions during the year						
e Distributions during the year						
f Ending balance						
2a Did the organization include an amount on Form 990, Part X, line 21?	No					
b If "Yes," explain the arrangement in Part XIII. Check here if the explanation has been provided in Part XIII.						
Part V Endowment Funds. Complete if the organization answered "Yes" to Form 990, Part IV, line 10.						
(a) Current year (b) Prior year (c) Two years back (d) Three years back (e) Four year	ars back					
1a Beginning of year balance 824,133,716. 813,848,809. 669,681,466. 592,167,243. 741,42						
	8,357.					
c Net investment earnings, gains,						
	06750.					
	5,000.					
e Other expenditures for facilities	<u></u> .					
	4,516.					
f Administrative expenses	<u>-,,,,</u>					
g End of year balance	7 243					
 2 Provide the estimated percentage of the current year end balance (line 1g, column (a)) held as: 						
a Board designated or quasi-endowment ► 36.1983 %						
b Permanent endowment \blacktriangleright 63.8017 %						
C Temporarily restricted endowment ► %						
The percentages in lines 2a, 2b, and 2c should equal 100%.						
3a Are there endowment funds not in the possession of the organization that are held and administered for the organization by:						
5 x						
	X					
(ii) related organizations 3a(ii) b If "Yes" to 3a(ii), are the related organizations listed as required on Schedule R?	X					
4 Describe in Part XIII the intended uses of the organization's endowment funds.						
Part VI Land, Buildings, and Equipment. See Form 990, Part X, line 10.						
Description of property (a) Cost or other basis (b) Cost or other basis (c) Accumulated depreciation (d) Book value						
Description of property(a) Cost or other basis (investment)(b) Cost or other basis (other)(c) Accumulated depreciation(d) Book value1a Land1,083,799.3,109,093.4,192	,892.					
Description of property(a) Cost or other basis (investment)(b) Cost or other basis (other)(c) Accumulated depreciation(d) Book value1a Land1,083,7993,109,0934,192b Buildings14,606,595445,321,048258,673,146201,254	,497.					
Description of property (a) Cost or other basis (investment) (b) Cost or other basis (other) (c) Accumulated depreciation (d) Book value 1a Land 1,083,799 3,109,093 4,192 b Buildings 14,606,595 445,321,048 258,673,146 201,254 c Leasehold improvements 48,723,150 9,187,037 39,536	,497. ,113.					
Description of property (a) Cost or other basis (investment) (b) Cost or other basis (other) (c) Accumulated depreciation (d) Book value 1a Land 1,083,799 3,109,093 4,192 b Buildings 14,606,595 445,321,048 258,673,146 201,254 c Leasehold improvements 48,723,150 9,187,037 39,536 d Equipment 39,859,191 28,959,551 10,895	,497. ,113.					
Description of property (a) Cost or other basis (investment) (b) Cost or other basis (other) (c) Accumulated depreciation (d) Book value 1a Land 1,083,799 3,109,093 4,192 b Buildings 14,606,595 445,321,048 258,673,146 201,254 c Leasehold improvements 48,723,150 9,187,037 39,536	,497. ,113. ,640.					

Schedule D (Form 990) 2012

		Pag
Part VII Investments - Other Securities. See F		
(a) Description of security or category (including name of security)	(b) Book value	(c) Method of valuation: Cost or end-of-year market value
(1) Financial derivatives		
(2) Closely-held equity interests		
(3) Other		
(A) COMMINGLED INVESTMENT FUNDS	442,699,375.	FMV
(B) HEDGE FUNDS	253,317,263.	FMV
(C) PRIVATE MARKET FUNDS	101,746,464.	FMV
(D)		
(E)		
(F)		
(G)		
(H)		
(l)		
Total. (Column (b) must equal Form 990, Part X, col. (B) line 12.)	797,763,102.	
Part VIII Investments - Program Related. See	Form 990, Part X, line 13	•
(a) Description of investment type	(b) Book value	(c) Method of valuation: Cost or end-of-year market value
(1)		
(2)		
(3)		
(4)		
(5)		
(6)		
(7)		
(8)		
(9)		
(10)		
Total. (Column (b) must equal Form 990, Part X, col. (B) line 13.)		
Part IX Other Assets. See Form 990, Part X,		
) Description	(b) Book value
(1)		
(2)		
(3)		
(4)		
(5)		
(6)		
(7)		
(7) (8)		
(7) (8) (9)		
(7) (8) (9) (10)	line dE)	
 (7) (8) (9) (10) Total. (Column (b) must equal Form 990, Part X, col. (B) 	-	· · · · · · · · · · · · · · · · · · ·
 (7) (8) (9) (10) Total. (Column (b) must equal Form 990, Part X, col. (B) Part X Other Liabilities. See Form 990, Part X 	X, line 25.	· · · · · · · · · · · · · · · · · · ·
 (7) (8) (9) (10) Total. (Column (b) must equal Form 990, Part X, col. (B) Part X Other Liabilities. See Form 990, Part X 1. (a) Description of liability 	-	· · · · · · · · · · · · · · · · · · ·
 (7) (8) (9) (10) Total. (Column (b) must equal Form 990, Part X, col. (B) Part X Other Liabilities. See Form 990, Part X 1. (a) Description of liability (1) Federal income taxes 	X, line 25. (b) Book value	
 (7) (8) (9) (10) Total. (Column (b) must equal Form 990, Part X, col. (B) Part X Other Liabilities. See Form 990, Part X 1. (a) Description of liability (1) Federal income taxes (2) ACCRUED POSTRETIREMENT BENEFITS 	X, line 25. (b) Book value 166,168,204.	· · · · · · · · · · · · · · · · · · ·
 (7) (8) (9) (10) Total. (Column (b) must equal Form 990, Part X, col. (B) Part X Other Liabilities. See Form 990, Part X 1. (a) Description of liability (1) Federal income taxes (2) ACCRUED POSTRETIREMENT BENEFITS (3) INTEREST RATE SWAPS 	X, line 25. (b) Book value	· · · · · · · · · · · · · · · · · · ·
 (7) (8) (9) (10) Total. (Column (b) must equal Form 990, Part X, col. (B) Part X Other Liabilities. See Form 990, Part X 1. (a) Description of liability (1) Federal income taxes (2) ACCRUED POSTRETIREMENT BENEFITS (3) INTEREST RATE SWAPS (4) 	X, line 25. (b) Book value 166,168,204.	
 (7) (8) (9) (10) Total. (Column (b) must equal Form 990, Part X, col. (B) Part X Other Liabilities. See Form 990, Part X 1. (a) Description of liability (1) Federal income taxes (2) ACCRUED POSTRETIREMENT BENEFITS (3) INTEREST RATE SWAPS (4) (5) 	X, line 25. (b) Book value 166,168,204.	
 (7) (8) (9) (10) Total. (Column (b) must equal Form 990, Part X, col. (B) Part X Other Liabilities. See Form 990, Part X 1. (a) Description of liability (1) Federal income taxes (2) ACCRUED POSTRETIREMENT BENEFITS (3) INTEREST RATE SWAPS (4) (5) (6) 	X, line 25. (b) Book value 166,168,204.	
 (7) (8) (9) (10) Total. (Column (b) must equal Form 990, Part X, col. (B) Part X Other Liabilities. See Form 990, Part X 1. (a) Description of liability (1) Federal income taxes (2) ACCRUED POSTRETIREMENT BENEFITS (3) INTEREST RATE SWAPS (4) (5) (6) (7) 	X, line 25. (b) Book value 166,168,204.	
 (7) (8) (9) (10) Total. (Column (b) must equal Form 990, Part X, col. (B) Part X Other Liabilities. See Form 990, Part X 1. (a) Description of liability (1) Federal income taxes (2) ACCRUED POSTRETIREMENT BENEFITS (3) INTEREST RATE SWAPS (4) (5) (6) 	X, line 25. (b) Book value 166,168,204.	

2. FIN 48 (ASC 740) Footnote. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FIN 48 (ASC 740). Check here if the text of the footnote has been provided in Part XIII JSA 2E1270 1.000 Schedule D (Form 990) 2012

(10) (11)

Schedu	e D (Form 990) 2012		Page 4
Part	XI Reconciliation of Revenue per Audited Financial Statements With Revenue per Return	n	
1	Total revenue, gains, and other support per audited financial statements	1	400,704,588.
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12:		
а	Net unrealized gains on investments 2a 73,822,110.		
b	Donated services and use of facilities 2b 11,140,132.		
с	Recoveries of prior year grants 2c	1	
d	Other (Describe in Part XIII.) 2d	1	
е	Add lines 2a through 2d	2e	84,962,242.
3	Subtract line 2e from line 1	3	315,742,346.
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1:		
а	Investment expenses not included on Form 990, Part VIII, line 7b 4a 10,996,755.		
b	Other (Describe in Part XIII.) 4b -902,689.	1	
с	Add lines 4a and 4b	4c	10,094,066.
5	Total revenue. Add lines 3 and 4c. (This must equal Form 990, Part I, line 12.)	5	325,836,412.
Part		-	
1	Total expenses and losses per audited financial statements	1	291,816,649.
2	Amounts included on line 1 but not on Form 990, Part IX, line 25:	_	
а	Donated services and use of facilities 2a 11,140,132.		
b	Prior year adjustmente		
С	Other lesses	1	
d	Other (Describe in Part XIII.) 2d 902,689. Add lines 3a through 3d	1	
	Add lines 2a through 2d	2e	12,042,821.
3	Subtract line 2e from line 1	3	279,773,828.
4	Amounts included on Form 990, Part IX, line 25, but not on line 1:		,
a	Investment expenses not included on Form 990, Part VIII, line 7b 4a 10, 996, 755.		
b			
	Add lines 4a and 4b	4c	10,996,755.
5	Total expenses. Add lines 3 and 4c . (<i>This must equal Form 990, Part I, line 18.</i>)	5	290,770,583.
Part		J	200,110,505.
	ete this part to provide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part IV	V line	s 1h and 2h
	line 4; Part X, line 2; Part XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to pro		
inform	ation.		-
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Schedule D (Form 990) 2012

COLLECTIONS OF ART, HISTORICAL TREASURES, OR OTHER SIMILAR ASSETS SCHEDULE D, PART III, LINES 1A AND 4

THE LIBRARY HAS EXTENSIVE RESEARCH COLLECTIONS OF LIBRARY MATERIALS, INCLUDING BOOKS, PERIODICALS AND OTHER ITEMS. THESE COLLECTIONS ARE MAINTAINED BY THE RESEARCH LIBRARIES UNDER CURATORIAL CARE AND ARE HELD FOR RESEARCH, EDUCATION AND PUBLIC EXHIBITION IN FURTHERANCE OF PUBLIC SERVICE. PROCEEDS FROM THE SALES OF COLLECTIONS ARE USED TO ACQUIRE OTHER ITEMS FOR COLLECTIONS. THE COST OF COLLECTIONS PURCHASED BY THE LIBRARY FOR THE RESEARCH LIBRARIES IS CHARGED TO EXPENSE WHEN INCURRED AND DONATED COLLECTION ITEMS ARE NOT RECORDED. THE VALUE OF THE LIBRARY'S RESEARCH COLLECTIONS CANNOT BE DETERMINED.

THE COST OF BOOKS AND OTHER LIBRARY MATERIALS PURCHASED BY THE BRANCH LIBRARIES IS NOT RECORDED AS COLLECTIONS, BUT IS CHARGED AS A LIBRARY SERVICES EXPENSE IN THE YEAR PURCHASED BECAUSE, LARGELY BY REASON OF THEIR FREQUENT USE, SUCH ITEMS ARE EXHAUSTIBLE OVER A SHORT PERIOD OF TIME.

INTENDED USES OF THE ORGANIZATION'S ENDOWMENT FUNDS

SCHEDULE D, PART V, LINE 4

THE LIBRARY'S ENDOWMENT CONSISTS OF 407 INDIVIDUAL FUNDS ESTABLISHED FOR A VARIETY OF PURPOSES, INCLUDING BOTH DONOR-RESTRICTED ENDOWMENT FUNDS AND FUNDS DESIGNATED BY THE BOARD OF TRUSTEES TO FUNCTION AS ENDOWMENTS. NET ASSETS ASSOCIATED WITH THE ENDOWMENT FUNDS ARE CLASSIFIED AND REPORTED BASED ON THE EXISTENCE OR ABSENCE OF DONOR-IMPOSED RESTRICTIONS.

Schedule D (Form 990) 2012

THE ENDOWMENT FUNDS SUPPORT THE FOLLOWING PROGRAM ACTIVITIES:

-BRANCH LIBRARIES

-RESEARCH LIBRARIES

-CONSERVATION AND CATALOGING

-EXHIBITIONS AND PUBLIC EDUCATION PROGRAMS

-OTHER - PRINCIPALLY, FOR THE GENERAL OPERATIONS OF THE RESEARCH LIBRARIES AND LIBRARY-WIDE PROGRAMS

ACCOUNTING FOR UNCERTAINTY IN INCOME TAXES

SCHEDULE D, PART X, LINE 2

THE LIBRARY USES A THRESHOLD OF MORE-LIKELY THAN-NOT FOR RECOGNITION AND DERECOGNITION OF TAX POSITIONS TAKEN OR EXPECTED TO BE TAKEN IN A TAX RETURN. AS OF JUNE 30, 2013, THE LIBRARY DOES NOT HAVE ANY UNCERTAIN TAX POSITIONS OR ANY UNRELATED BUSINESS INCOME TAX LIABILITY WHICH WOULD HAVE A MATERIAL IMPACT UPON ITS FINANCIAL STATEMENTS.

RECONCILIATION OF REVENUE PER AUDITED FINANCIAL STATEMENTS TO 990 RETURN SCHEDULE D, PART XI LINE 4B - OTHER

 $\$ (258,119) LABOR COSTS AND OTHER EXPENSES RELATED TO

UNRELATED BUSINESS USE OF SPACE

(644,570) labor costs and other expenses allocated to

COST OF GOODS SOLD

\$(902,689)

Schedule D (Form 990) 2012

PER THE ORGANIZATION'S ACCOUNTING PRACTICES, EXPENSES RELATED TO SPECIAL EVENTS (DIRECT BENEFITS TO DONORS) ARE NETTED WITH REVENUE FROM SPECIAL EVENTS FOR FINANCIAL STATEMENT PRESENTATION. THESE AMOUNTS ARE INCLUDED IN SCHEDULE D, PART XI, LINE 1. COST OF GOODS SOLD RELATED TO THE SALE OF INVENTORY IS ALSO NETTED WITH REVENUE FROM SALES OF INVENTORY FOR FINANCIAL STATEMENT PRESENTATION. THESE AMOUNTS ARE INCLUDED IN SCHEDULE D, PART XI, LINE 1.

RECONCILIATION OF EXPENSES PER AUDITED FINANCIAL STATEMENTS TO 990 RETURN SCHEDULE D, PART XII, LINE 2D - OTHER

\$ 258,119 LABOR COSTS AND OTHER EXPENSES RELATED TO UNRELATED BUSINESS USE OF SPACE

 $\$ 644,570 labor costs and other expenses allocated to

COST OF GOODS SOLD

\$ 902,689

PER THE ORGANIZATION'S ACCOUNTING PRACTICES, EXPENSES RELATED TO SPECIAL EVENTS (DIRECT BENEFIT TO DONORS) ARE NETTED WITH REVENUE FROM SPECIAL EVENTS FOR FINANCIAL STATEMENT PRESENTATION. THESE AMOUNTS ARE NOT INCLUDED ON SCHEDULE D, PART XII, LINE 1. COST OF GOODS SOLD RELATED TO THE SALE OF INVENTORY IS ALSO NETTED WITH REVENUE FROM SALES OF INVENTORY FOR FINANCIAL STATEMENT PRESENTATION. THESE AMOUNTS ARE NOT INCLUDED ON SCHEDULE D, PART XII, LINE 1.

Schedule D (Form 990) 2012

	EDULE F Staten	nent of A	ctivities	Outside the Uni	ted States	OMB No. 1545-0047
(For	m 990)		the organizatio	n answered "Yes" to Form 9 14b, 15, or 16.		2012
	ment of the Treasury I Revenue Service	Attach	Open to Public Inspection			
		K PUBLIC I	IBRARY, AS	STOR, LENOX AND		entification number
-	DEN FOUNDATIONS		Outside the l	Inited Ctotes Originality	13-188	
Part	General Information of Form 990, Part IV, line 14		Outside the l	United States. Complete	if the organization a	inswered "Yes" to
	For grantmakers. Does the orga assistance, the grantees' eligibili	ty for the grant	ts or assistance	e, and the selection criter	ia used to award the	
	grants or assistance?					
	For grantmakers. Describe in assistance outside the United Sta		ganization's p	rocedures for monitoring	the use of its gra	ints and other
3	Activities per Region. (The follow	ving Part I, line	3 table can be		,	
	(a) Region	(b) Number of offices in the region	(c) Number of employees, agents, and independent contractors in region	(d) Activities conducted in region (by type) (e.g., fundraising, program services, investments, grants to recipients located in the region)	(e) If activity listed in (o a program service, describe specific type service(s) in region	expenditures for and investments
(1)	NORTH AMERICA			PROGRAM SERVICES	DIGITAL CATALOG	821,385.
(2)	CENTRAL AMERICA/CARIBBEAN			INVESTMENTS		137,931,943.
(3)						
(4)						
(5)						
(6)						
(7)						
(8)						
(9)						
<u>(10)</u>						
<u>(11)</u>						
<u>(12)</u>						
<u>(13)</u>						
<u>(14)</u>						
<u>(15)</u>						
<u>(16)</u>						
<u>(</u> 17)						
3a b	Sub-total Total from continuation sheets to Part I					138,753,328.
<u> </u>	Totals (add lines 3a and 3b) aperwork Reduction Act Notice, see	e the Instruction	s for Form 990.		Scł	138,753,328. hedule F (Form 990) 2012

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Part II	Grants and Other Assistance to Organizations or Entities Outside the United States. Complete if the organization answered "Yes" to Form 99 Part IV, line 15, for any recipient who received more than \$5,000. Part II can be duplicated if additional space is needed.									
1	(a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method o valuation (book, FMV, appraisal, other)	
(1)										
(2)										
(3)										
(4)										
(5)										
(6)										
(7)										
(8)										
(9)										
(10)										
(11)										
(12)										
(13)										
(14)										
(15)										
(16)										

3 Enter total number of other organizations or entities

Schedule F (Form 990) 2012

►

Grants and Other Assistance to Individuals Outside the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 16. Part III Part III can be duplicated if additional space is needed. (h) Method of valuation (e) Manner of (f) Amount of (g) Description (a) Type of grant or assistance (c) Number of (d) Amount of (b) Region of non-cash cash non-cash disbursement recipients cash grant assistance assistance (book, FMV. appraisal, other) (1) (2) (3) (4) (5) _____ (6) (7) (8) (9) (10) (11) (12) (13) (14) (15) (16) (17) (18)

Schedule F (Form 990) 2012

JSA 2E1276 1.000 THE NEW YORK PUBLIC LIBRARY, ASTOR, LENOX AND 13-1887440

Schedu	ale F (Form 990) 2012		Page 4
Part	V Foreign Forms		
1	Was the organization a U.S. transferor of property to a foreign corporation during the tax year? If "Yes," the organization may be required to file Form 926, Return by a U.S. Transferor of Property to a Foreign Corporation (see Instructions for Form 926)	X Yes	s 🗌 No
2	Did the organization have an interest in a foreign trust during the tax year? If "Yes," the organization may be required to file Form 3520, Annual Return to Report Transactions with Foreign Trusts and Receipt of Certain Foreign Gifts, and/or Form 3520-A, Annual Information Return of Foreign Trust With a U.S. Owner (see Instructions for Forms 3520 and 3520-A)	Yes	s X No
3	Did the organization have an ownership interest in a foreign corporation during the tax year? If "Yes," the organization may be required to file Form 5471, Information Return of U.S. Persons With Respect To Certain Foreign Corporations. (see Instructions for Form 5471)	X Yes	s 🗌 No
4	Was the organization a direct or indirect shareholder of a passive foreign investment company or a qualified electing fund during the tax year? If "Yes," the organization may be required to file Form 8621, Information Return by a Shareholder of a Passive Foreign Investment Company or Qualified Electing Fund. (see Instructions for Form 8621)	X Yes	s 🗌 No
5	Did the organization have an ownership interest in a foreign partnership during the tax year? If "Yes," the organization may be required to file Form 8865, Return of U.S. Persons With Respect To Certain Foreign Partnerships. (see Instructions for Form 8865)	X Yes	s 🗌 No
6	Did the organization have any operations in or related to any boycotting countries during the tax year? If "Yes," the organization may be required to file Form 5713, International Boycott Report (see Instructions for Form 5713)	Yes	s X No
			Schedule F (Form 990) 2012

Part V Supplemental Information Complete this part to provide the information required by Part I, line 2 (monitoring of funds); Part I, line 3, column (f) (accounting method; amounts of investments vs. expenditures per region); Part II, line 1 (accounting method); Part III (accounting method); and Part III, column (c) (estimated number of recipients), as applicable. Also complete this part to provide any additional information (see instructions).

Schedule F (Form 990) 2012

		unnlomonto	llofor	motion	Degarding		OMB No. 1545-0047
SCHEDULE G	5	upplementa Fundraising					2012
(Form 990 or 990-EZ)	Complete if t	he organization answe	red "Yes" to	Form 990, P	art IV, lines 17, 18, or 1	19, or if the	Open to Public
Department of the Treasury Internal Revenue Service	•	organization entered r Attach to Form 990 or					Inspection
Name of the organization		PUBLIC LIBRAR			-	Employer identification	
TILDEN FOUNDATIC	NS					13-1887440	1
Dart	ng Activities. Con				"Yes" to Form 9	90, Part IV, line ²	17.
F0111 990	-EZ filers are not	· · ·					
	the organization rais	sed funds through a		•			
a X Mail solicitat		е			non-government g		
37 -	email solicitations	f			government grants	3	
c X Phone solicit		g	X Spe	cial fundra	ising events		
		*	the environment	مانينا بماراته	oluding officers d	ina ata na tru ata a a	
	ion have a written o s listed in Form 990						X Yes No
		, i are vir, or onary					
b If "Yes," list the t			(fundraise	ers) pursua	ant to agreements	under which the	fundraiser is to be
compensated at I	east \$5,000 by the	organization.	-				
(i) Name and addre	ass of individual			ndraiser have	(iv) Gross receipts	(v) Amount paid to (or retained by)	(vi) Amount paid to
or entity (fur		(ii) Activity		or control of butions?	from activity	fundraiser listed in	(or retained by) organization
						col. (i)	organization
1		DIRECT MKTG	Yes	No			
DRAKES BAY FUNDE	AISING INC	SEE SCH 0		x	1,862,378.	332,543.	1,529,835.
2		MAJOR GIV			1,002,0101	55275151	1,525,6551
JOHN BROWN LTD,	INC.	SEE SCH O		х		84,000.	-84,000.
3		TELE-MKTG					
PDR II, INC., D/	'B/A SHARE	SEE SCH 0		Х	7,882.	8,218.	-336.
4 WAKEBY FIRE &	ASSOCIATES,	DIRECT MKTG					
LLC		SEE SCH 0		Х	756,803.	197,159.	559,644.
5							
6							
U							
7							
8							
9							
10							
Total					2,627,063.	621,920.	2,005,143.
	which the organiza						
registration or lice		-					·
AK, AZ, CA, CT, HI, I	Ľ,						
KS, KY, LA, ME, MD, M	IA,MI,MN,MS,NH	,NJ,NM,NC,ND,	OH,				
OK, OR, PA, SC, TN, U	T,VA,WA,WV,WI	1					

Schedule G (Form 990 or 990-EZ) 2012

2527752

Schedule G (Form 990 or 990-EZ) 2012

Part II Fundraising Events. Complete if the organization answered "Yes" to Form 990, Part IV, line 18, or reported more than \$15,000 of fundraising event contributions and gross income on Form 990-EZ, lines 1 and 6b. List events with gross receipts greater than \$5,000.

			(a) Event #1	(b) Event #2	(c) Other events	(d) Total events
			LIBRARY LIONS	CORP DINNER	4.	(add col. (a) through col. (c))
Ð			(event type)	(event type)	(total number)	
Revenue	1	Gross receipts	2,112,000.	1,288,168.	1,101,205.	4,501,373.
œ		Less: Contributions Gross income (line 1 minus	1,980,850.	1,232,268.	1,047,755.	4,260,873.
	3	line 2)	131,150.	55,900.	53,450.	240,500.
	4	Cash prizes				
	5	Noncash prizes				
Direct Expenses	6	Rent/facility costs				
d Exp	7	Food and beverages	73,727.	49,988.	73,540.	197,255.
Dire	8	Entertainment				
	9	Other direct expenses				
	11	Direct expense summary. Add lines 4 Net income summary. Combine line 3	3, column (d), and line 10)	<u></u>	(<u>197,255.)</u> <u>43,245</u> .
Pa	rt l	Gaming. Complete if the orgative than \$15,000 on Form 990-E		es" to Form 990, Par	t IV, line 19, or repo	rted more
Revenue			(a) Bingo	(b) Pull tabs/instant bingo/progressive bingo	(c) Other gaming	(d) Total gaming (add col. (a) through col. (c))
Reve	1	Gross revenue				
ses	2	Cash prizes				
stens	3	Noncash prizes				
Direct Expenses	4	Rent/facility costs				
	5	Other direct expenses				
	<u> </u>		Yes %	Yes %	Yes %	
	6	Volunteer labor	No		No No	
	7	Direct expense summary. Add lines 2	2 through 5 in column (d)			()
	8	Net gaming income summary. Comb	ine line 1, column d, and	l line 7		
9 a k	ı Is	nter the state(s) in which the organizat the organization licensed to operate g "No," explain:		of these states?		_ Yes No
		/ere any of the organization's gaming l "Yes," explain:	licenses revoked, suspe			Yes No

Schedule G (Form 990 or 990-EZ) 2012

	THE NEW YORK PUBLIC LIBRARY, ASTOR, LENOX AND	13-188	7440	
Sched	ule G (Form 990 or 990-EZ) 2012			Page 3
11	Does the organization operate gaming activities with nonmembers?		Yes	No
12	Is the organization a grantor, beneficiary or trustee of a trust or a member of a partnership or other enti			
	formed to administer charitable gaming?		Yes	No
13	Indicate the percentage of gaming activity operated in:			
а	The organization's facility	13a		%
b	An outside facility			%
14	Enter the name and address of the person who prepares the organization's gaming/special events book records:	(s and		
	Name ►			
	Address ►			
15 a	Does the organization have a contract with a third party from whom the organization receives	gaming		

	revenue?	Yes	No
b	If "Yes," enter the amount of gaming revenue received by the organization ► \$ and the		
	amount of gaming revenue retained by the third party ► \$		
с			
	Name ▶		
	Address ►		
16	Gaming manager information:		
	Name		
	Gaming manager compensation ► \$		
	Description of services provided		
	Director/officer Employee Independent contractor		
17	Mandatory distributions:		
 a	Is the organization required under state law to make charitable distributions from the gaming proceeds to		
u	retain the state gaming license?	Yes	No
b	Enter the amount of distributions required under state law to be distributed to other exempt organizations		
	or spent in the organization's own exempt activities during the tax year > \$		
Par	Supplemental Information. Complete this part to provide the explanation required by Part I, line columns (iii) and (v), and Part III, lines 9, 9b, 10b, 15b, 15c, 16, and 17b, as applicable. Also co		 3

Schedule G (Form 990 or 990-EZ) 2012

Yes

No

part to provide any additional information (see instructions).

SCHEDULE I	
(Form 990)	

Grants and Other Assistance to Organizations, Governments, and Individuals in the United States

Complete if the organization answered "Yes" to Form 990, Part IV, line 21 or 22.

Department of the Treasury Internal Revenue Service

Attach to Form 990.

Open to Public Inspection

13-1887440

OMB No. 1545-0047

2012

Name of the organization THE NEW YORK PUBLIC LIBRARY, ASTOR, LENOX AND

TILDEN FOUNDATIONS

Part I General Information on Grants and Assistance

1 Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and the selection criteria used to award the grants or assistance?

2 Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States.

Part II Grants and Other Assistance to Governments and Organizations in the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 21, for any recipient that received more than \$5,000. Part II can be duplicated if additional space is needed.

1	(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
_(1) _								
_(2)								
_(3)								
_(4) _								
_(5)								
_(6)								
_(7) _								
_(8)								
_(9)								
(10)								
(11)								
(12)								
<u>3</u> E	nter total number of section 501(c)(3) and go nter total number of other organizations liste	d in the line '	1 table	ed in the line 1 tab	e		<u></u>	
	perwork Reduction Act Notice, see the Ins		r Form 990.				Schedu	le I (Form 990) (2012)

Grants and Other Assistance to Individuals in the United States. Complete if the organization answered "Yes" on Form 990, Part IV, line 22. Part III Part III can be duplicated if additional space is needed. (a) Type of grant or assistance (b) Number of (c) Amount of (d) Amount of (e) Method of valuation (book, (f) Description of non-cash assistance recipients , cash grant non-cash assistance FMV, appraisal, other) 1 FELLOWSHIP GRANTS 61. 1,305,031. 2 3 4 5 6 7 Supplemental Information. Complete this part to provide the information required in Part I, line 2, Part III, column (b), and any other additional Part IV information. MONITORING THE USE OF GRANTS SCHEDULE I, PART I, LINE 2 THE LIBRARY HAS TWO FELLOWSHIP PROGRAMS: THE DOROTHY AND LEWIS B. CULLMAN CENTER FOR SCHOLARS AND WRITERS LOCATED AT THE STEPHEN A. SCHWARZMAN BUILDING AND THE SCHOLARS-IN-RESIDENCE PROGRAM AT THE SCHOMBURG CENTER FOR RESEARCH IN BLACK CULTURE. THE PROGRAMS ARE INTENDED TO CONNECT THE FELLOWS WITH THE RESOURCES OF THE LIBRARY; TO PROMOTE INTERPRETIVE AND

CREATIVE SCHOLARSHIP AND WRITING; TO ENCOURAGE FELLOWS TO PRODUCE

SCHOLARLY AND CREATIVE WORKS, AND TO PRESENT THEIR ORIGINAL WORK IN

PAPERS, SYMPOSIA OR LECTURES TO THE PUBLIC; AND TO FOSTER PUBLIC

Part III can be duplicated if additional spa	ce is needed.				
(a) Type of grant or assistance	(b) Number of recipients	(c) Amount of cash grant	(d) Amount of non-cash assistance	(e) Method of valuation (book, FMV, appraisal, other)	(f) Description of non-cash assistance
1					
2					
3					
4					
5					
6					
7					

Part III Grants and Other Assistance to Individuals in the United States. Complete if the organization answered "Yes" on Form 990, Part IV, line 22.

Part IV Supplemental Information. Complete this part to provide the information required in Part I, line 2, Part III, column (b), and any other additional information.

DISCOURSE ABOUT ISSUES RELATING TO HISTORY, CULTURE, AND CREATIVITY. AN

ADVERTISEMENT IS PLACED IN THE NEW YORK REVIEW OF BOOKS EACH SPRING FOR

APPLICATIONS DUE IN LATE SEPTEMBER. ANNOUNCEMENTS OF THE PROGRAMS ARE

ALSO POSTED ON THE LIBRARY'S WEBSITE.

CULLMAN CENTER FELLOWSHIPS AT THE STEPHEN A. SCHWARZMAN BUILDING ARE OPEN TO ACADEMICS, INDEPENDENT SCHOLARS, AND CREATIVE WRITERS. THE CENTER HAS TWO COMMITTEES -- A PRELIMINARY REVIEWING PANEL, WHICH ASSESSES AND RANKS THE APPLICATIONS, AND A SELECTION COMMITTEE, WHICH REVIEWS THE FINALISTS AND CHOOSES THE CLASS OF FELLOWS. THE SELECTION COMMITTEE IS COMPRISED OF

Schedule I (Form 990) (2012)

Part III

Part III can be duplicated if additional space is needed. (a) Type of grant or assistance (b) Number of (c) Amount of (d) Amount of (e) Method of valuation (book, (f) Description of non-cash assistance recipients , cash grant non-cash assistance FMV, appraisal, other) 1 2 3 4 5 6 7 Supplemental Information. Complete this part to provide the information required in Part I, line 2, Part III, column (b), and any other additional Part IV information.

Grants and Other Assistance to Individuals in the United States. Complete if the organization answered "Yes" on Form 990, Part IV, line 22.

SEVEN INDIVIDUALS.

FELLOWSHIPS IN THE SCHOLARS-IN-RESIDENCE PROGRAM AT THE SCHOMBURG CENTER

ARE OPEN TO ACADEMICS AND INDEPENDENT SCHOLARS. THE SCHOMBURG CENTER'S

SELECTION COMMITTEE REVIEWS THE APPLICATIONS AND SELECTS THE FELLOWS. THE

SELECTION COMMITTEE IS COMPRISED OF FIVE EXTERNAL REVIEWERS, WHO SERVE

UNDER THE DIRECTION OF THE PROGRAM DIRECTOR.

FOR BOTH CENTERS, THE CRITERIA FOR SELECTION INCLUDE:

(1) THE RELEVANCE OF THE PROPOSED PROJECT TO THE HOLDINGS OF THE

Schedule I (Form 990) (2012)

(a) Type of grant or assistance	(b) Number of recipients	(c) Amount of cash grant	(d) Amount of non-cash assistance	(e) Method of valuation (book, FMV, appraisal, other)	(f) Description of non-cash assistance

LIBRARY;

(2) THE QUALITY AND FEASIBILITY OF THE PROJECT PLAN;

(3) THE LIKELIHOOD THAT THE PROJECT WILL BE COMPLETED SUCCESSFULLY;

- (4) EXCELLENCE, AS SHOWN IN A HIGHLY PROMISING PROPOSAL BY AN APPLICANT;
- (5) A RECORD OF SIGNIFICANT ACCOMPLISHMENT BY AN APPLICANT ESTABLISHED

IN HIS OR HER FIELD OR DISCIPLINE; AND

(6) LETTERS OF RECOMMENDATION FROM OTHER SCHOLARS OR WRITERS IN SUPPORT

OF THE PROJECT.

FELLOWS ARE IN RESIDENCE AT THE LIBRARY FOR THE ACADEMIC YEAR FOLLOWING

Schedule I (Form 990) (2012)

Page 2

Part III

Grants and Other Assistance to Individuals in the United States. Complete if the organization answered "Yes" on Form 990, Part IV, line 22. Part III can be duplicated if additional space is needed. (a) Type of grant or assistance (b) Number of (c) Amount of (d) Amount of (e) Method of valuation (book, (f) Description of non-cash assistance recipients , cash grant non-cash assistance FMV, appraisal, other) 1 2 3 4 5 6 7 Supplemental Information. Complete this part to provide the information required in Part I, line 2, Part III, column (b), and any other additional Part IV

information. THEIR SELECTION. WHEN THEY FINISH THE BOOKS THEY WORKED ON AT THE

LIBRARY, THEY SEND COPIES TO THOSE WHO OVERSEE THE PROGRAMS. FOR MANY OF

THESE BOOKS AND WRITERS, THE CULLMAN CENTER AND THE SCHOMBURG CENTER

SPONSOR PUBLIC PROGRAMS THAT HIGHLIGHT AND DISCUSS THE FELLOWS' BOOKS.

2527752

2E1504 2.000 3089AZ 2231 5/19/2014 8:45:14 AM V 12-7.12

JSA

SCHEDULE J (Form 990) Department of the Treasury Internal Revenue Service		For certain Officers, Dire Co ► Complete if the org	Asation Information ectors, Trustees, Key Employees, and Highest impensated Employees ganization answered "Yes" to Form 990, Part IV, line 23. 990. ► See separate instructions.		DMB No. 20 Open to Insp	12	olic
	of the organization	THE NEW YORK PUBLIC LIE		Employer identification			
	DEN FOUNDA			13-188744			
Part		ns Regarding Compensation			-		
						Yes	No
	 990, Part VII, First-cla Travel fo X Tax inde Discretion If any of the or reimburse explain Did the organ directors, trus Indicate which organization's related organ X Comper 	Section A, line 1a. Complete Part III to ss or charter travel or companions emnification and gross-up payments onary spending account boxes on line 1a are checked, did the ment or provision of all of the ex- nization require substantiation prior to tees, and the CEO/Executive Director, n, if any, of the following the filing organ s CEO/Executive Director. Check all the ization to establish compensation of the neation committee	o reimbursing or allowing expenses incurr regarding the items checked in line 1a? nization used to establish the compensation at apply. Do not check any boxes for metho be CEO/Executive Director, but explain in P Written employment contract	g these items. personal use inal residence on fees feur, chef) egarding payment nplete Part III to red by all officers, on of the ods used by a	1b	x x	
4 a b c	X Form 99 During the yes organization of Receive a sev Participate in, Participate in,	or a related organization: verance payment or change-of-control p , or receive payment from, a suppleme , or receive payment from, an equity-ba	X Approval by the board or compensa Part VII, Section A, line 1a, with respect to	o the filing	4a 4b 4c	X	X X
5 a b	For persons li compensation The organizati Any related of If "Yes" to line	n contingent on the revenues of: ion? rganization? e 5a or 5b, describe in Part III.	s must complete lines 5-9. line 1a, did the organization pay or accrue a line 1a, did the organization pay or accrue a	· · · · · · · · · · · · · · ·	5a 5b		X X
a b 7 8	The organization Any related on If "Yes" to line For persons payments not Were any am	rganization? e 6a or 6b, describe in Part III. listed in Form 990, Part VII, Section described in lines 5 and 6? If "Yes," de nounts reported in Form 990, Part VII	n A, line 1a, did the organization prov escribe in Part III I, paid or accrued pursuant to a contract	ide any non-fixed that was subject	7		X X X
9 For Pa	in Part III If "Yes" to li Regulations s	ine 8, did the organization also fol	Regulations section 53.4958-4(a)(3)? In a section between the section proceed form 990.	lure described in	8	orm 990	X 0) 2012

Page 2

Schedule J (Form 990) 2012

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that are not listed on Form 990, Part VII.

Note. The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

		(B) Breakdown	of W-2 and/or 1099-MIS	C compensation	(C) Retirement and	(D) Nontaxable	(E) Total of columns	(F) Compensation
(A) Name and Title		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	other deferred compensation	benefits	(B)(i)-(D)	reported as deferred in prior Form 990
ANTHONY W MARX	(i)	491,049.	C	220,601.	36,847.	32,710.	781,207.	0
1 TRUSTEE, PRESIDENT AND CEO	(ii)	0	C	0	0	0	(00
JANE ABOYOUN	(i)	273,049.	C	464.	38,267.	36,569.	348,349.	0
2 CHIEF TECHNOLOGY OFFICER	(ii)	0	C	0	0	0	(0 0
JACQUELINE F BAUSCH	(i)	245,080.	C	188.	50,610.	29,683.	325,561.	0
3 VP, DEP GEN COUNSEL & ASST SEC	(ii)	0	0	0	0	0	(0
TODD M CORBIN	(i)	484,434.	150,000.	381.	34,740.	28,828.	698,383.	C
4 CHIEF INVESTMENT OFFICER	(ii)	0	C	0	0	0	() O
ANNE L CORISTON	(i)	217,457.	C	305.	106,326.	15,497.	339,585.	C
5 VP FOR PUBLIC SERVICE	(ii)	0	C	0	0	0	(0 0
DEANNA LEE	(i)	178,942.	0	9,580.		21,420.	209,942.	C
6 VP FOR COMM & MRK - ENDED 9/12	(ii)	0	C	0	0	0	() C
MICHELE COLEMAN MAYES	(i)	130,497.	0	70,507.	10,338.	3,845.	215,187.	C
7 VP, GEN COUN&SEC - BEGAN 8/12	(ii)	0	C	0	0	0	(0 0
GEORGE D MIHALTSES	(i)	167,240.	0	254.	28,399.	3,155.	199,048.	0
8 VP FOR GOV AND COMM AFFAIRS	(ii)	0	C	0	0	0	(00
DAVID G OFFENSEND	(i)	332,588.	0	1,057.	43,408.	31,061.	408,114.	C
9 COO, CFO AND TREASURER	(ii)	0	C	0	0	0	() C
JOANNA M PESTKA	(i)	197,218.	0	8,880.	93,060.	22,713.	321,871.	C
10 VP CAPITAL PLAN & CONSTRUCTION	(ii)	0	C	0	0	0	(c c
JAMES PISANIELLO	(i)	167,612.	00	22,293.	00	1,886.	191,791.	C
11 VP FACILITIES OPS AND SECURITY	(ii)	0	C	0	0	0	(c c
JEFFREY ROTH	(i)	213,265.	00	285.	69,010.	26,274.	308,834.	C
12 ^{VP, FINANCE/ STRATEGIC INITIAT}	(ii)	0	C	0	0	0	(c c
LOUISE SHEA	(i)	269,883.	00	862.	44,036.	28,546.	343,327.	C
13 VP FOR HUMAN RESOURCES	(ii)	0	0	0	0	0	(0 0
ANN D THORNTON	(i)	207,601.	00	17,271.	55,796.	31,911.	312,579.	C
14 ANDREW W MELLON DIR NY PUB LIB	(ii)	0	0	0	0	0	(
SHARON HEWITT WATKINS	(i)	206,352.	0	443.		32,153.	238,948.	C
15 ^{VP, FIN & ASST TR - ENDED 1/13}	(ii)	0	0	0	0	0	(
JENNIFER ZASLOW	(i)	246,207.	0	326.	44,424.	26,337.	317,294.	C
16 VP FOR DEVELOPMENT	(ii)	0		0	0	0	(0

Schedule J (Form 990) 2012

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Page 2

Schedule J (Form 990) 2012

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that are not listed on Form 990, Part VII.

Note. The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

		(B) Breakdown	of W-2 and/or 1099-MIS	C compensation	(C) Retirement and	(D) Nontaxable	(E) Total of columns	(F) Compensation
(A) Name and Title		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	other deferred compensation	benefits	(B)(i)-(D)	reported as deferred in prior Form 990
MARK D BERKOWSKY	(i)	209,104.	C	315.	40,269.	34,319.	284,007.	
1 DIRECTOR OF TALENT MANAGEMENT	(ii)	0	C	0	0	0	(
KHALIL GIBRAN MUHAMMAD	(i)	201,120.	C	1,062.	35,422.	3,344.	240,948.	
2 DIRECTOR, THE SCHOMBURG CENTER	(ii)	0	C	00	0	0	(
VICTORIA STEELE	(i)	192,763.	C	17,437.	40,464.	10,967.	261,631.	
3 BROOKE RUSSELL ASTOR DIRECTOR	(ii)	0	C	0	0	0	(
JEAN STROUSE	(i)	224,133.	C	377.	44,390.	9,869.	278,769.	
4 DIRECTOR, SCHOLARS/WRITERS CEN	(ii)	0	C	0	0	0	C	
BARBARA R TARANTO	(i)	52,969.	C	167,692.		12,554.	233,215.	
5 DIG PRG DIR - ENDED 5/12	(ii)	0	C	0	0	0	C	
	(i)							
6	(ii)							
	(i)							
7	(ii)							
	(i)							
8	(ii)							
	(i)							
9	(ii)							
	(i)							
10	(ii)							
	(i)							
11	(ii)							
	(i)							
12	(ii)							
	(i)							
13	(ii)							
	(i)							
14	(ii)							
	(i)							
15	(ii)							
	(i)							
16	(ii)			+			+	

Schedule J (Form 990) 2012

Part III Supplemental Information

Complete this part to provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

REIMBURSEMENT OF CERTAIN EXPENSES

SCHEDULE J, PART I, LINE 1A

THE LIBRARY REIMBURSES THE PRESIDENT FOR CLUB MEMBERSHIP DUES AND

PROVIDES HOUSING AND TUITION ALLOWANCES AS PER HIS EMPLOYMENT CONTRACT.

SUCH AMOUNTS ARE INCLUDED IN OTHER REPORTABLE COMPENSATION ON SCHEDULE J,

PART II, COLUMN (B)(III). ALSO, THE COMPENSATION INFORMATION FOR THE

PRESIDENT SHOWS A FULL YEAR OF COMPENSATION, AS REPORTED ON HIS 2012 W-2,

WHEREAS THE PRIOR YEAR FORM 990 SHOWED INFORMATION FROM HIS 2011 W-2 THAT

REFLECTED ONLY SIX MONTHS OF SERVICE.

SEVERANCE PAYMENTS

SCHEDULE J, PART I, LINE 4A

BARBARA R. TARANTO, FORMER DIGITAL PROGRAM DIRECTOR, SEPARATED ON MAY 10,

2012 AND RECEIVED A SEVERANCE PAYMENT OF \$155,500.

BONUS

SCHEDULE J, PART II, COLUMN B(II)

TODD M. CORBIN, CHIEF INVESTMENT OFFICER, RECEIVED A ONE-TIME BONUS OF

\$150,000 AT THE END OF HIS FIRST FOUR YEARS OF SERVICE AS PER HIS

JSA 2E1505 1.000 Page 3

Part III Supplemental Information

Complete this part to provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

EMPLOYMENT CONTRACT.

OTHER REPORTABLE COMPENSATION

SCHEDULE J, PART II, COLUMN B (III)

OTHER REPORTABLE COMPENSATION IN COLUMN B(III) FOR CERTAIN LISTED

EMPLOYEES INCLUDES AMOUNTS DEFERRED UNDER A SECTION 457(B) PLAN AND

CERTAIN IMPUTED INCOME AMOUNTS.

OTHER REPORTABLE COMPENSATION ALSO INCLUDES ANY SEVERANCE PAYMENT NOTED

IN PART I, LINE 4A AND ACCRUED BENEFIT PAYOUTS TO BARBARA R. TARANTO AND

DEANNA LEE.

IN ADDITION, OTHER REPORTABLE COMPENSATION INCLUDES TEMPORARY HOUSING AND THE RELATED TAX GROSS-UP, AND RELOCATION STIPEND FOR MICHELE COLEMAN MAYES.

RETIREMENT AND OTHER DEFERRED COMPENSATION

SCHEDULE J, PART II, COLUMN C

RETIREMENT AND OTHER DEFERRED COMPENSATION REFLECTS THE CHANGE IN

JSA 2E1505 1.000 13-1887440

Part III Supplemental Information

Complete this part to provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

ACTUARIAL VALUE OF THE DEFINED BENEFIT PENSION PLAN, NEW YORK STATE AND

LOCAL EMPLOYEES' RETIREMENT SYSTEM (NYSLRS), AND NOT THE LIBRARY'S ACTUAL

CONTRIBUTION TO THE PLAN. THE CHANGE IN ACTUARIAL VALUE IS BASED ON

NYSLRS FISCAL YEAR APRIL 1, 2012 THROUGH MARCH 31, 2013. THE CHANGE IN

ACTUARIAL VALUE FOR EMPLOYEES WHOSE SERVICES ENDED DURING NYSLRS FISCAL

YEAR REPORTED ARE EXCLUDED FROM SCHEDULE J, PART II, COLUMN C, AND ARE AS

FOLLOWS:

- * DEANNA LEE \$(81,306)
- * SHARON HEWITT WATKINS \$15,861
- * BARBARA R. TARANTO \$(8,221)

COMPENSATION OF CHIEF LIBRARY OFFICER AND VICE PRESIDENT FOR COMMUNICATIONS AND MARKETING: MARY LEE KENNEDY, CHIEF LIBRARY OFFICER, AND KENNETH N. WEINE, VICE PRESIDENT FOR COMMUNICATIONS AND MARKETING, BEGAN WORKING AT THE LIBRARY IN MAY 2013 AND FEBRUARY 2013, RESPECTIVELY. THEREFORE, THEY DID NOT RECEIVE COMPENSATION FOR CALENDAR YEAR 2012 AND COMPENSATION REPORTED ON SCHEDULE J, PART II IS 2012 CALENDAR YEAR Page 3

PAGE 56

Part III Supplemental Information

Complete this part to provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

COMPENSATION.

COMPENSATION OF CHIEF TECHNOLOGY OFFICER: JANE ABOYOUN BEGAN WORKING AS

THE ORGANIZATION'S CHIEF TECHNOLOGY OFFICER IN APRIL 2011. THEREFORE, THE

COMPENSATION INFORMATION IN THE PRIOR YEAR FORM 990 REFLECTED

APPROXIMATELY EIGHT MONTHS OF SERVICE.

Page 3

SCHE	DU	LE	L
(Form	990	or	990-EZ)

Department of the Treasury

Internal Revenue Service

Part III

Transactions With Interested Persons

 ▶ Complete if the organization answered
 "Yes" on Form 990, Part IV, line 25a, 25b, 26, 27, 28a, 28b, or 28c, or Form 990-EZ, Part V, line 38a or 40b.
 ▶ Attach to Form 990 or Form 990-EZ. ▶ See separate instructions.

Open To Public Inspection

\$

OMB No. 1545-0047

Name of the organization	THE N	NEW YOR	K PUBLIC	LIBRARY,	ASTOR,	LENOX	AND	Employer identification number
TTLDEN FOUNDATTC	NS							13-1887440

Part I Excess Benefit Transactions (section 501(c)(3) and section 501(c)(4) organizations only). Complete if the organization answered "Yes" on Form 990, Part IV, line 25a or 25b, or Form 990-EZ, Part V, line 40b.

1	(a) Name of disgualified person	(b) Relationship between disqualified person	(c) Description of transaction	(d) Co	rrected?
-		and organization		Yes	No
(1)					
(2)					
(3)					
(4)					
(5)					
(6)					
2	Enter the amount of tax incurred by	the organization managers or disqualified p	ersons during the year		
			- · ·		

	under section 4958
2	Enter the amount of tax, if any, on line 2, above, reimburged by the organization

3	Enter the amount of ta	ax, ii ariy, ori iirie z, above	, reinibulsed by the organization	

Part II Loans to and/or From Interested Persons.

Complete if the organization answered "Yes" on Form 990-EZ, Part V, line 38a or Form 990, Part IV, line 26; or if the organization reported an amount on Form 990, Part X, line 5, 6, or 22.

(a) Name of interested person	(b) Relationship with organization	(c) Purpose of Ioan	fron	an to or n the zation?	(e) Original principal amount	(f) Balance due	(g) In (default?		ard or	(i) W agreer	
			То	From			Yes	No	Yes	No	Yes	No
(1)												
(2)												
(3)												
(4)												
(5)												
(6)												
(7)												
(8)												
(9)												
(10)												
Total					▶\$							

Grants or Assistance Benefiting Interested Persons.

Complete if the organization answered "Yes" on Form 990, Part IV, line 27.

(a) Name of interested person	(b) Relationship between interested person and the organization	(c) Amount of assistance	(d) Type of assistance	(e) Purpose of assistance
(1)				
(2)				
(3)				
(4)				
(5)				
(6)				
(7)				
(8)				
(9)				
(10)				

For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule L (Form 990 or 990-EZ) 2012

Schedule L (Form 990 or 990-EZ) 2012

Part IV Business Transactions Involving Interested Persons. Complete if the organization answered "Yes" on Form 990, Part IV, line 28a, 28b, or 28c.

(a) Name of interested person	(b) Relationship between interested person and the organization	(c) Amount of transaction	(d) Description of transaction	organi	naring of ization's nues?
				Yes	No
(1) NEUBERGER BERMAN	SEE PART V	477,942.	MANAGEMENT FEES		х
(2)					
(3)					
(4)					
(5)					
(6)					
(7)					
(8)					
(9)					
(10)					

Part V Supplemental Information

Complete this part to provide additional information for responses to questions on Schedule L (see instructions).

BUSINESS TRANSACTIONS INVOLVING INTERESTED PERSONS

SCHEDULE L, PART IV

RELATIONSHIP BETWEEN INTERESTED PERSON AND THE ORGANIZATION:

LAURA J. SLOATE, TRUSTEE, IS A MANAGING DIRECTOR OF NEUBERGER BERMAN. THE LIBRARY HAS A PORTFOLIO THAT IS MANAGED BY NEUBERGER BERMAN. THE RELATIONSHIP EXISTED PRIOR TO MS. SLOATE'S APPOINTMENT AS A TRUSTEE OF THE LIBRARY AND MS. SLOATE IS NOT PART OF THE INVESTMENT TEAM THAT MANAGES THE ASSETS FOR THE LIBRARY. MS. SLOATE RECUSED HERSELF FROM PARTICIPATION IN ANY RELATED DISCUSSION AND VOTE. MS. SLOATE RESIGNED AS TRUSTEE OF THE LIBRARY IN NOVEMBER 2012. SCHEDULE M (Form 990)

Noncash Contributions

OMB No. 1545-0047 2012

Open To Public

►	Complete if the organizations answered "Yes" on Form
	990. Part IV. lines 29 or 30.

► Attach to Form 990.

Inspection Employer identification number

Department of the Treasury Internal Revenue Service Name of the organization THE NEW YORK PUBLIC LIBRARY, ASTOR, LENOX AND

13-1887440

TILDEN FOUNDATIONS Part I Types of Property

Far	Types of Froperty	1			
		(a) Check if applicable	(b) Number of contributions or items contributed	(c) Noncash contribution amounts reported on Form 990, Part VIII, line 1g	(d) Method of determining noncash contribution amounts
1	Art - Works of art	X	52.		N/A
2	Art - Historical treasures				
3	Art - Fractional interests				
4	Books and publications				N/A
5	Clothing and household				
	goods				
6	Cars and other vehicles				
7	Boats and planes				
8	Intellectual property				
9	Securities - Publicly traded		45.	1,453,735.	MARKET PRICE
10	Securities - Closely held stock				
11	Securities - Partnership, LLC,				
	or trust interests				
12	Securities - Miscellaneous				
13	Qualified conservation				
	contribution - Historic				
	structures				
14	Qualified conservation				
	contribution - Other				
15	Real estate - Residential				
16	Real estate - Commercial				
17	Real estate - Other				
18	Collectibles				
19	Food inventory				
20	Drugs and medical supplies				
21	Taxidermy				
22	Historical artifacts				
23	Scientific specimens				
24	Archeological artifacts				
25	Other \blacktriangleright ()				
26 27	Other \blacktriangleright ()				
28	Other \blacktriangleright ()				
<u>20</u> 29	Other ►() Number of Forms 8283 received		pization during the tax ve	ar for contributions for	
29	which the organization completed I				29 6.
	which the organization completed i	1 0111 0203,	Fait IV, Dollee Acknowledg		Yes No
30 a	During the year, did the organizat	tion receive	by contribution any prope	erty reported in Part I, line	
	it must hold for at least three yea				
	used for exempt purposes for the e				
b	If "Yes," describe the arrangement i				
31	Does the organization have a		tance policy that require	s the review of any r	non-standard
	contributions?				
32 a	Does the organization hire or use	e third parti	ies or related organization	s to solicit, process, or s	sell noncash
	contributions?		-		
b	If "Yes," describe in Part II.				
33	If the organization did not report ar	n amount in	column (c) for a type of pro	perty for which column (a) is checked,
	describe in Part II.				
For P	aperwork Reduction Act Notice, see the	he Instruction	s for Form 990.		Schedule M (Form 990) (2012)

Part II Supplemental Information. Complete this part to provide the information required by Part I, lines 30b, 32b, and 33, and whether the organization is reporting in Part I, column (b), the number of contributions, the number of items received, or a combination of both. Also complete this part for any additional information.

REVENUE NOT REPORTED FOR CONTRIBUTED PROPERTY

SCHEDULE M, PART I, LINE 33

DONATED COLLECTION ITEMS ARE NOT RECORDED. REFER TO SCHEDULE D, PART III,

LINE 1A.

SCHEDULE O (Form 990 or 990-EZ)

Department of the Treasury

Internal Revenue Service

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information. Attach to Form 990 or 990-EZ.

OMB No. 1545-0047 2 Open to Public Inspection Employer identification number

PRINCIPAL OFFICER

FORM 990, ITEM F

ANTHONY W. MARX HAS BEEN THE PRESIDENT AND CEO OF THE LIBRARY SINCE JULY

1, 2011.

VOLUNTEERS

FORM 990, PART I, LINE 6

VOLUNTEERS PLAY A VITAL ROLE AT THE LIBRARY. BY DONATING THEIR TIME, TALENT AND SKILLS, THEY SUPPORT AND ENHANCE THE LIBRARY'S PROGRAMS, SERVICES AND MISSION WHILE SHARING THEIR ASSISTANCE AND ENTHUSIASM WITH STAFF AND VISITORS. SUBJECT TO APPLICANTS' QUALIFICATIONS AND INTERESTS, VOLUNTEER POSITIONS MAY BE AVAILABLE IN DEPARTMENTS SUCH AS: INFORMATION DESKS, LIBRARY SHOP, LIVE@NYPL, TOURS, TEACHING ENGLISH FOR SPEAKERS OF OTHER LANGUAGES, LITERACY TUTORING, HELPING WITH CRAFT CLASSES FOR CHILDREN, SHELVING BOOKS AND/OR HELPING TO MAINTAIN ORDERLY SHELVES, TEACHING KNITTING OR CHESS, OR DOING READ-ALOUDS FOR CHILDREN. SOME VOLUNTEERS ASSIST WITH GENERAL OFFICE, PHONE WORK, AND MAILINGS.

SALARIES, OTHER COMPENSATION, EMPLOYEE BENEFITS FORM 990, PART I, LINE 15 INCREASE PRIMARILY RELATES TO FRINGE BENEFIT COSTS DUE TO HIGHER COSTS ASSOCIATED WITH PENSION AND POSTRETIREMENT BENEFITS.

PROGRAM SERVICES

FORM 990, PART III, LINE 4

LINE 4A - THE BRANCH LIBRARIES

THE SERVICES OF THE 86 BRANCH LIBRARIES EXTEND FAR BEYOND THE TRADITIONAL LENDING ROLE USUALLY ASSOCIATED WITH NEIGHBORHOOD LIBRARIES, TO PROVIDE VITAL OUTREACH SERVICES AND PROGRAMS TO SCHOOLS, NURSING HOMES, HOSPITALS, SHELTERS AND PRISONS, AND TO THE BLIND AND PHYSICALLY HANDICAPPED, INCLUDING BOOK-BY-MAIL DELIVERIES TO THE HOMEBOUND. IN FISCAL 2013, THERE WERE 14.2 MILLION VISITS TO THE BRANCH LIBRARIES BY INDIVIDUALS WHO BORROWED 25.9 MILLION ITEMS. THE BRANCH LIBRARIES SPONSORED 59,030 PROGRAMS, ATTENDED BY 1,120,064 ADULTS AND CHILDREN. COLLECTIONS INCLUDE 5.0 MILLION BOOKS AND 1.1 MILLION NONPRINT ITEMS SUCH AS FILMS, VIDEOTAPES, PICTURES, AUDIO RECORDINGS AND MATERIALS FOR THE BLIND. REFERENCE INQUIRIES TOTALED 8.8 MILLION AND DIRECTIONAL INQUIRIES WERE APPROXIMATELY 5.2 MILLION.

LINE 4B - THE RESEARCH LIBRARIES

DURING FISCAL 2013, THE FOUR RESEARCH LIBRARIES - THE STEPHEN A. SCHWARZMAN BUILDING; THE SCIENCE, INDUSTRY AND BUSINESS LIBRARY; THE SCHOMBURG CENTER FOR RESEARCH IN BLACK CULTURE; AND THE LIBRARY FOR PERFORMING ARTS - HAD 3.5 MILLION ON-SITE USERS. LIBRARY STAFF RESPONDED TO 205,246 REFERENCE INQUIRIES. OF 45.0 MILLION COLLECTION ITEMS, APPROXIMATELY 16.6 MILLION ARE BOOKS AND BOOK-LIKE MATERIALS, AND THE REMAINDER CONSISTS OF ITEMS SUCH AS AUDIO RECORDINGS, FILMS, MAPS, SHEET

JSA 2E1228 1.000

Schedule O (Form 990 or 990	-EZ) 201	2								Page 2
Name of the organization	THE	NEW	YORK	PUBLIC	LIBRARY,	ASTOR,	LENOX	AND	Employer identification number	
TILDEN FOUNDATIC	NS								13-1887440	

MUSIC, PRINTS, AND CLIPPINGS. THE RESEARCH LIBRARIES HAVE AN EXTENSIVE CONSERVATION AND PRESERVATION PROGRAM: THROUGH RESTORATION, PRESERVATION, MICROFILMING AND REPRINT, 280,192 ITEMS WERE PRESERVED. IN ADDITION, ABOUT 2,979 HOURS OF VIDEO TAPE MEDIA, 2,223 HOURS OF RECORDED SOUND MEDIA, AND 58,955 FEET OF MOTION PICTURE FILM WERE PRESERVED. AS PART OF THE LIBRARY'S RICH PUBLIC EDUCATION PROGRAM, 29 MAJOR EXHIBITIONS WERE MOUNTED AT THE FOUR LIBRARIES, AND A NUMBER OF SMALLER DISPLAYS WERE ON VIEW ALL YEAR. EMINENT SCIENTISTS, SCHOLARS AND WRITERS PARTICIPATED IN LECTURES, PANEL DISCUSSIONS, AND RECITALS, FURTHERING THE LIBRARY'S EFFORTS TO MAKE AVAILABLE TO THE PUBLIC A SERIES OF EDUCATIONAL AND CULTURAL PROGRAMS OF THE HIGHEST QUALITY.

RELATIONSHIPS

FORM 990, PART VI, LINE 2 TRUSTEE, JOHN H. BANKS III AND TRUSTEE, GORDON J. DAVIS - BUSINESS RELATIONSHIP

TRUSTEE, LOUISE L. GRUNWALD AND TRUSTEE, ROBERT LIBERMAN - FAMILY RELATIONSHIP

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CHANGES TO GOVERNING DOCUMENTS
FORM 990, PART VI, LINE 4
THE LIBRARY AMENDED ITS BYLAWS ON NOVEMBER 14, 2012. KEY CHANGES INCLUDE
THE REDUCTION IN THE NUMBER OF COMMITTEES AS WELL AS CHANGES TO AGE
LIMITS AND INTRODUCTION OF TERM LIMITS FOR CERTAIN OFFICERS AND COMMITTEE
```

CHAIRS.

REVIEW OF FORM 990

FORM 990, PART VI, LINE 11B

THE LIBRARY'S FORM 990 IS REVIEWED BY OFFICERS AND CERTAIN KEY EMPLOYEES. AS REQUIRED BY THE CHARTER OF THE AUDIT COMMITTEE OF THE BOARD OF TRUSTEES, THE FORM 990 IS THEN SENT TO THE MEMBERS OF THE AUDIT COMMITTEE FOR THEIR REVIEW WITH MANAGEMENT AT A SCHEDULED AUDIT COMMITTEE MEETING PRIOR TO FILING. FINALLY AND ALSO PRIOR TO FILING, THE FORM 990 IS SENT TO THE MEMBERS OF THE BOARD OF TRUSTEES FOR REVIEW.

CONFLICT OF INTEREST POLICY

FORM 990, PART VI, LINE 12C

NEWLY ELECTED TRUSTEES AND NEWLY APPOINTED OFFICERS ARE PROVIDED WITH A COPY OF THE POLICY UPON ELECTION TO THE BOARD OR APPOINTMENT AS AN OFFICER. UPON RECEIPT, EACH SUCH NEWLY ELECTED TRUSTEE AND NEWLY APPOINTED OFFICER IS REQUIRED PROMPTLY TO COMPLETE, SIGN AND RETURN THE CONFLICT OF INTEREST STATEMENT.

EACH TRUSTEE, OFFICER, AND KEY EMPLOYEE IS PROVIDED WITH A COPY OF THE POLICY ON AN ANNUAL BASIS. UPON RECEIPT, EACH SUCH TRUSTEE, OFFICER, AND KEY EMPLOYEE IS REQUIRED TO PROMPTLY COMPLETE, SIGN, AND RETURN THE CONFLICT OF INTEREST ANNUAL STATEMENT AND ANNUAL QUESTIONNAIRE.

EACH CONFLICT OF INTEREST STATEMENT AND ANNUAL QUESTIONNAIRE IS REVIEWED AND EVALUATED IN ACCORDANCE WITH THE POLICY FOR ANY ACTUAL AND/OR

JSA

Schedule O (Form 990 or 990	-EZ) 201	2								Page 2
Name of the organization	THE	NEW	YORK	PUBLIC	LIBRARY,	ASTOR,	LENOX	AND	Employer identification number	
TILDEN FOUNDATIC	ONS								13-1887440	

POTENTIAL CONFLICT OF INTEREST. A TRUSTEE, OFFICER, OR KEY EMPLOYEE SHALL NOT VOTE ON, APPROVE OR RECOMMEND ANY TRANSACTION IN WHICH HE OR SHE OR ANY MEMBER OF HIS OR HER FAMILY HAS ANY ACTUAL OR POTENTIAL CONFLICT OF INTEREST. IF THE TRUSTEE, OFFICER, OR KEY EMPLOYEE IS PRESENT AT A MEETING OF THE BOARD OR ANY COMMITTEE AT WHICH SUCH MATTER IS CONSIDERED, THE TRUSTEE, OFFICER, OR KEY EMPLOYEE SHALL LEAVE THE MEETING DURING ANY DISCUSSIONS OR VOTES RELATING TO SUCH MATTER.

COMPENSATION

FORM 990, PART VI, QUESTION 15A AND 15B THE COMPENSATION AND TALENT DEVELOPMENT COMMITTEE OF THE BOARD OF TRUSTEES MEETS AT LEAST THREE TIMES A YEAR TO REVIEW THE COMPENSATION OF THE PRESIDENT, OFFICERS AND KEY EMPLOYEES OF THE LIBRARY, AS RECORDED CONTEMPORANEOUSLY IN MINUTES.

THE LIBRARY REGULARLY CONSULTS COMPETITIVE DATA INCLUDING PUBLISHED SURVEYS AND FORM 990 DATA WHEN REVIEWING AND MAKING COMPENSATION AND SALARY ADJUSTMENTS. IN ADDITION, THE LIBRARY RETAINS THE SERVICES OF AN INDEPENDENT CONSULTING FIRM TO SURVEY EXECUTIVE COMPENSATION AMONG PEER ORGANIZATIONS TO PRESENT TO THE COMPENSATION AND TALENT DEVELOPMENT COMMITTEE OF THE BOARD OF TRUSTEES FOR REVIEW AND TO SUPPORT DELIBERATIONS IN MAKING COMPENSATION DECISIONS.

PUBLIC DISCLOSURE

JSA 2E1228 1.000

FORM 990 PART VI, LINE 19 THE LIBRARY'S BYLAWS ARE MADE AVAILABLE TO THE GENERAL PUBLIC AS THEY ARE POSTED ON THE LIBRARY'S WEBSITE.

THE LIBRARY'S CONFLICT OF INTEREST POLICY IS MADE AVAILABLE TO THE GENERAL PUBLIC AS IT IS POSTED ON THE LIBRARY'S WEBSITE.

THE LIBRARY'S AUDITED FINANCIAL STATEMENTS ARE MADE AVAILABLE TO THE GENERAL PUBLIC AS THEY ARE POSTED ON THE LIBRARY'S WEBSITE AND PROVIDED UPON REOUEST.

FUNDRAISING ACTIVITIES

FORM 990, PART IX, COLUMN (D) AND SCHEDULE G, PART I THE LIBRARY IS CONTINUALLY WORKING TO ASSESS CURRENT AND LONG-TERM FUNDRAISING GOALS, AND STRIVES DILIGENTLY TO ALLOCATE RESOURCES TO MEET THOSE GOALS. DUE TO THE NATURE OF PLANNED GIVING AND OTHER LONG-TERM FUNDRAISING ACTIVITIES, RESOURCE ALLOCATION AND CONTRIBUTION REVENUE ARE OFTEN REPORTED IN SEPARATE TIME PERIODS. THE LIBRARY'S FUNDRAISING AND MEMBERSHIP DEVELOPMENT ACTIVITIES INCLUDE WORKING WITH PROGRAM STAFF TO DEVELOP STATEMENTS OF NEED FOR PRIVATE FUNDRAISING, INCLUDING ENDOWMENT AND CAPITAL CONTRIBUTIONS; SOLICITING CONTRIBUTIONS FOR THOSE NEEDS AND FOR THE ANNUAL FUND FROM INDIVIDUALS, CORPORATIONS AND FOUNDATIONS; CONDUCTING OUTREACH EFFORTS TO SECURE MEMBERSHIP CONTRIBUTIONS AND CREATE AWARENESS OF THE LIBRARY AND ITS PROGRAMS; AND CONDUCTING SPECIAL FUNDRAISING EVENTS.

OTHER CHANGES IN NET ASSETS OR FUND BALANCES

FORM 990, PART XI, LINE 9

5,446,015 CHANGE IN VALUE OF INTEREST RATE SWAPS

3089AZ 2231 5/19/2014 8:45:14 AM V 12-7.12 26,138,227 POSTRETIREMENT BENEFITS OTHER THAN NET PERIODIC COST

\$31,584,242

ACTIVITIES CONDUCTED BY PROFESSIONAL FUNDRAISERS SCHEDULE G, PART I, QUESTION 2B, COLUMN (II) *DRAKES BAY FUNDRAISING, INC. IS A FULL-SERVICE MARKETING AGENCY THAT WORKS ON THE FRIENDS OF THE LIBRARY DIRECT-MAIL PROGRAM. IT COLLABORATES ON ANNUAL PLANNING AND BUDGETING, DEVELOPS CREATIVE CAMPAIGNS AND MANAGES ALL PRODUCTION AND MAILING SERVICE LISTS FOR THE FRIENDS OF THE LIBRARY PROGRAM. IN ADDITION, IT MONITORS DIRECT-MAIL PROGRAM RETURNS AND PROVIDES ANALYSIS TO SUPPORT STRATEGIC DECISIONS.

*JOHN BROWN LTD., INC., CONDUCTED SEVERAL MONTHLY MEETINGS AND CONFERENCE CALLS WITH THE VICE PRESIDENT FOR DEVELOPMENT FOR THE PURPOSE OF DEVELOPING FUNDRAISING STRATEGIES.

*PDR II, INC., D/B/A SHARE IS A TELEMARKETING FIRM. IN FISCAL YEAR 2013, IT PRODUCED A TELE-FUNDRAISING CAMPAIGN FOR THE SCHOMBURG SOCIETY PROGRAM TO SOLICIT ONE-TIME DONATIONS FROM MEMBERS TO SUPPORT THE SCHOMBURG CENTER.

*WAKEBY & FIRE ASSOCIATES, LLC IS A FULL-SERVICE, DIRECT-MARKETING FUNDRAISING AGENCY THAT WORKS ON THE SCHOMBURG SOCIETY PROGRAM AND COLLABORATES ON ANNUAL PLANNING AND BUDGETING, DEVELOPS CREATIVE CAMPAIGNS AND MANAGES ALL PRODUCTION AND MAILING LIST SERVICES FOR THE

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Schedule O (Form 990 or 990	-EZ) 2012								Page 2
Name of the organization	THE NEV	I YORK	PUBLIC	LIBRARY,	ASTOR,	LENOX	AND	Employer identification number	
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SCHOMBURG SOCIETY PROGRAM. IN ADDITION, IT MONITORS RETURNS AND PROVIDES

ANALYSIS TO SUPPORT STRATEGIC DECISIONS.

ATTACHMENT 1

FORM 990, PART VI, LINE 17 - STATES

AK, AZ, CA, CT,

HI, IL, KS, KY, LA, ME, MD, MA, MI,

MN,MS,NH,NJ,NM,NC,ND,OH,OK,OR,PA,

SC, TN, UT, VA, WA, WV, WI,

ATTACHMENT 2

990, PART VII- COMPENSATION OF THE FIVE HIGHEST PAID IND. CONTRACTORS

NAME AND ADDRESS	DESCRIPTION OF SERVICES	COMPENSATION
RESEARCH COLLECTIONS & PRESERVATION CNST 701 CARNEGIE CENTER PRINCETON, NJ 08540	PRESERV & CONSTRUCT	10,161,203.
FOSTER AND PARTNERS ARCHITECTS NY INC 300 WEST 57TH STREET NEW YORK, NY 10019	ARCHITECTURAL	4,089,680.
SPARTAN SECURITY SERVICES INC ONE PARK AVENUE NEW YORK, NY 10016	SECURITY	2,764,475.
BIBLIOCOMMONS, INC. 461 KING STREET WEST, 3RD FLOOR TORONTO, ON M5V 1K4 CANADA	ONLINE CATALOGUE	1,815,163.
CLANCY MOVING SYSTEMS, INC. 2963 ROUTE 22 PATTERSON, NY 12563	STORAGE & RETRIEVAL	1,557,014.

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Schedule O (Form 990 or 990-EZ) 2012	Page 2
Name of the organization THE NEW YORK PUBLIC LIBRARY, ASTOR, LENOX AND	Employer identification number
TILDEN FOUNDATIONS	13-1887440
	ATTACHMENT 3
FORM 990, PART VIII - GROSS SALES AND COST OF GOODS SOLD	
GROSS SALES LESS RETURNS AND ALLOWANCES	2,031,434.
INVENTORY AT BEGINNING OF YEAR	
PURCHASES	995,417.
SALARIES AND WAGES	520,921.
OTHER COSTS	123,649.
SUBTOTAL	1,639,987.
MINUS ENDING INVENTORY	
COST OF GOODS SOLD	1,639,987.

Schedule O (Form 990 or 990-EZ) 2012

Related Organizations and Unrelated Partnerships

Department of the Treasury	Complete if the organization answered "Yes" to Form 990, Part IV, line 33, 34, 35, 36, or 37.	Open to Public
Internal Revenue Service	 Attach to Form 990. See separate instructions. 	Inspection
Name of the organization	THE NEW YORK PUBLIC LIBRARY, ASTOR, LENOX AND	Employer identification number

TILDEN FOUNDATIONS

SCHEDULE R

(Form 990)

Identification of Disregarded Entities (Complete if the organization answered "Yes" to Form 990, Part IV, line 33.) Part I

(a) Name, address, and EIN (if applicable) of disregarded entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Total income	(e) End-of-year assets	(f) Direct controlling entity
_(1)					
_(2)					
_(3)					
_(4)					
(5)					
(6)					

Identification of Related Tax-Exempt Organizations (Complete if the organization answered "Yes" to Form 990, Part IV, line 34 because it had one or more related tax-exempt organizations during the tax year.) Part II

(a) Name, address, and EIN of re	elated organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section 501(c)(3))	(f) Direct controlling entity	cont	3) 512(b)(13) rolled ity?
							Yes	No
(1) BRYANT PARK CORPORATION (BPC)	13-3009946							
1065 AVENUE OF AMERICAS	STE 2400, NY, NY 10018	PARK MGMT	NY	501 (C) (3)	11A	N/A		Х
_(2)								
_(3)								
_(4)								
(5)								
(6)								
_(7)								

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule R (Form 990) 2012

OMB No. 1545-0047

13-1887440

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Page **2**

Part III Identification of Related Organizations Taxable as a Partnership (Complete if the organization answered "Yes" to Form 990, Part IV, line 34 because it had one or more related organizations treated as a partnership during the tax year.)

	liere related orge			a anoronip during the			-		1			
(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Predominant income (related, unrelated, excluded from tax under sections 512-514)	(f) Share of total income	(g) Share of end-of- year assets		h) portionate ations?	(i) Code V-UBI amount in box 20 of Schedule K-1 (Form 1065)	Gene man part	j) eral or aging tner?	(k) Percentage ownership
							Yes	No		Yes	No	
<u>(1)</u>												
(2)												
(3)												
(4)												
(5)												
(6)												
_(7)												

Part IV Identification of Related Organizations Taxable as a Corporation or Trust (Complete if the organization answered "Yes" to Form 990, Part IV, line 34 because it had one or more related organizations treated as a corporation or trust during the tax year.)

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Type of entity (C corp, S corp, or trust)	(f) Share of total income	(g) Share of end-of-year assets	(h) Percen- tage ownership	(i) Section 512(b)(13) controlled entity?
								Yes No
<u>(1)</u>								
(2)								
(3)								
(4)								
(5)								
(6)								
(7)								

Schedule R (Form 990) 2012

JSA

	e. Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.					Yes N	0
1	During the tax year, did the organization engage in any of the following transactions with one or more	related organizations lis	sted in Parts II-IV?				
а	Receipt of (i) interest (ii) annuities (iii) royalties or (iv) rent from a controlled entity				1a		Х
b	Gift, grant, or capital contribution to related organization(s)				1b		Х
c	Gift, grant, or capital contribution from related organization(s)				1c		Х
d	Loans or loan guarantees to or for related organization(s)				1d		Х
e	Loans or loan guarantees by related organization(s)				1e		Х
-							
f	Dividends from related organization(s)				1f		Х
g	Sale of assets to related organization(s)				1g		Х
•	Purchase of assets from related organization(s)				1h		Х
i	Exchange of assets with related organization(s)				1i		Х
i	Lease of facilities, equipment, or other assets to related organization(s)				1j		Х
k	Lease of facilities, equipment, or other assets from related organization(s)				1k		Х
I	Performance of services or membership or fundraising solicitations for related organization(s)				11		Х
m	Performance of services or membership or fundraising solicitations by related organization(s)				1m		Х
n	Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)				1n		Х
ο	Sharing of paid employees with related organization(s)				10		Х
р	Reimbursement paid to related organization(s) for expenses				1p		Х
q	Reimbursement paid by related organization(s) for expenses				1q		Х
-							
r	Other transfer of cash or property to related organization(s)				4		Х
					1r		~
	Other transfer of cash or property from related organization(s)				1r 1s	X	<u></u>
s 2	Other transfer of cash or property from related organization(s). If the answer to any of the above is "Yes," see the instructions for information on who must complete				1s	Х	<u>_</u>
S	Other transfer of cash or property from related organization(s)	this line, including cove	ered relationships and transa	action three	1s sholds (d)	X 5.	<u>_</u>
s	Other transfer of cash or property from related organization(s)	this line, including cove (b) Transaction	ered relationships and transa	action three Method	1s sholds (d) of dete	X S.	
s	Other transfer of cash or property from related organization(s)	this line, including cove	ered relationships and transa	action three Method	1s sholds (d)	X S.	
s	Other transfer of cash or property from related organization(s)	this line, including cove (b) Transaction	ered relationships and transa	action three Method	1s sholds (d) of dete	X S.	
S	Other transfer of cash or property from related organization(s)	this line, including cove (b) Transaction	ered relationships and transa	action three Method	1s sholds (d) of dete	X S.	
<u>s</u>	Other transfer of cash or property from related organization(s)	this line, including cove (b) Transaction	ered relationships and transa	action three Method	1s sholds (d) of dete	X S.	
<u>s</u> 2	Other transfer of cash or property from related organization(s)	this line, including cove (b) Transaction	ered relationships and transa	action three Method	1s sholds (d) of dete	X S.	
S	Other transfer of cash or property from related organization(s)	this line, including cove (b) Transaction	ered relationships and transa	action three Method	1s sholds (d) of dete	X S.	
<u>s</u> 2	Other transfer of cash or property from related organization(s)	this line, including cove (b) Transaction	ered relationships and transa	action three Method	1s sholds (d) of dete	X S.	
s 2 1) 2) 3)	Other transfer of cash or property from related organization(s)	this line, including cove (b) Transaction	ered relationships and transa	action three Method	1s sholds (d) of dete	X S.	
<u>s</u> 1) 2) 3)	Other transfer of cash or property from related organization(s)	this line, including cove (b) Transaction	ered relationships and transa	action three Method	1s sholds (d) of dete	X S.	
<u>s</u> 2 2) 3) 4)	Other transfer of cash or property from related organization(s)	this line, including cove (b) Transaction	ered relationships and transa	action three Method	1s sholds (d) of dete	X S.	
s 1) 2) 3)	Other transfer of cash or property from related organization(s)	this line, including cove (b) Transaction	ered relationships and transa	action three Method	1s sholds (d) of dete	X S.	
s 2 1) 2)	Other transfer of cash or property from related organization(s)	this line, including cove (b) Transaction	ered relationships and transa	action three Method	1s sholds (d) of dete	X S.	

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Part VI Unrelated Organizations Taxable as a Partnership (Complete if the organization answered "Yes" on Form 990, Part IV, line 37.)

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.

	from tax under section 512-514)	Yes	No		(g) Share of end-of-year assets	(h) Disproportionate allocations? Yes No		rtionate ions? Code V-UBI amount in box 20 of Schedule K-1 (Form 1065)	(j) General or managing partner? Yes No		(k) Percentage ownership	
						Yes	No	(* 2000 * 2000)	Yes	No		
						<u> </u>				'	ļ	
		Image: state stat	Image: state	Image: state	$ \begin{array}{c ccccccccccccccccccccccccccccccccccc$	$ \begin{array}{c c c c c c c c c c c c c c c c c c c $	$ \begin{array}{c c c c c c c c c c c c c c c c c c c $	$ \begin{array}{c c c c c c c c c c c c c c c c c c c $	Image: series of the series	Image: series of the series	Image: series of the series	

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Schedule R (Form 990) 2012

Schedule R (Form 990) 2012		Page 5
Part VII	Supplemental Information	
	Complete this part to provide additional information for responses to questions on Schedule R (see	
	instructions).	